

BLACKPOOL COUNCIL

**REVENUE ESTIMATES FOR THE YEAR
ENDED 31 MARCH 2018**

BLACKPOOL COUNCIL

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

SUMMARY

LINE NO.	GENERAL FUND NET REQUIREMENTS	2015/16	2016/17	2016/17	2017/18
		ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
		£000	£000	£000	£000
	CASH LIMITED BOTTOM LINE BUDGETS				
1	CHIEF EXECUTIVE	45	(126)	(126)	542
2	GOVERNANCE & PARTNERSHIP SERVICES	2,049	1,941	1,843	1,790
3	RESOURCES	4,937	3,355	3,409	1,138
4	PLACES	8,687	5,389	6,652	3,180
5	COMMUNITY & ENVIRONMENTAL SERVICES	43,553	43,794	43,727	54,636
6	ADULT SERVICES	42,509	45,542	44,571	46,075
7	CHILDREN'S SERVICES	41,926	37,160	41,842	38,541
8	PUBLIC HEALTH	282	304	304	25
9	BUDGETS OUTSIDE THE CASH LIMIT	15,284	16,332	15,747	13,811
10	CAPITAL CHARGES	(26,721)	(27,742)	(27,742)	(39,518)
11	IAS 19 RETIREMENT BENEFITS & ANNUAL LEAVE ACCRUAL	(2,121)	-	-	-
12	SUB TOTAL - NET COST OF SERVICES	130,430	125,949	130,227	120,220
	CONTRIBUTIONS AND CONTINGENCIES				
13	CONTRIBUTIONS - TO/(FROM) RESERVES	(2,545)	(5,574)	(6,242)	(4,185)
14	REVENUE CONSEQUENCES OF CAPITAL OUTLAY	-	85	85	185
15	CONTINGENCIES	1,289	2,474	1,667	3,961
16	SUB TOTAL - CONTRIBUTIONS AND CONTINGENCIES	(1,256)	(3,015)	(4,490)	(39)
	LEVIES				
17	NORTH WEST REGIONAL FLOOD DEFENCE COMMITTEE	65	65	65	67
18	SUB TOTAL - LEVIES	65	65	65	67
19	TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS	129,239	122,999	125,802	120,248
20	LESS: AMOUNT (TAKEN FROM) / ADDED TO WORKING BALANCES	(552)	-	(2,803)	-
21	NET REQUIREMENTS AFTER WORKING BALANCES	128,687	122,999	122,999	120,248
	Working Balances as at 1st April	6,188		5,636	2,833
	Movement in Working Balances	(552)		(2,803)	-
		5,636		2,833	2,833
	Transfer from Earmarked Reserves	-		-	-
	General Balances as at 31st March	5,636		2,833	2,833

Chief Executive

CHIEF EXECUTIVE SUMMARY

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

SUMMARY

FUNCTIONS OF SERVICE	2015/16 ACTUAL £000	2016/17 ADJUSTED CASH LIMIT £000	2016/17 FORECAST OUTTURN £000	2017/18 CASH LIMIT £000
CHIEF EXECUTIVE	564	625	625	538
HR, ORGANISATION AND WORKFORCE DEVELOPMENT	(782)	(765)	(771)	2
CORPORATE DELIVERY UNIT	263	14	20	2
NET COST OF SERVICES	45	(126)	(126)	542
<i>COST PER '000 POPULATION</i>	<i>0</i>	<i>(1)</i>	<i>(1)</i>	<i>4</i>

Budget Holder: Mr Neil Jack- Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2015/16 ACTUAL £000	2016/17 ADJUSTED CASH LIMIT £000	2016/17 FORECAST OUTTURN £000	2017/18 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	3,882	2,680	2,613	2,534
PREMISES	7	-	-	-
TRANSPORT	15	14	19	14
SUPPLIES AND SERVICES	1,055	460	615	370
THIRD PARTY PAYMENTS	5	-	-	-
TRANSFER PAYMENTS	70	-	-	-
SUPPORT SERVICES	618	596	596	572
CAPITAL CHARGES	13	13	13	13
TOTAL EXPENDITURE	5,665	3,763	3,856	3,503
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	137	116	139	110
GOVERNMENT GRANTS	48	-	-	-
RECHARGES	3,578	3,333	3,338	2,446
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,857	440	505	405
TOTAL INCOME	5,620	3,889	3,982	2,961
NET EXPENDITURE	45	(126)	(126)	542

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

CHIEF EXECUTIVE

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	442	518	518	461
PREMISES	-	-	-	-
TRANSPORT	2	1	1	1
SUPPLIES AND SERVICES	90	12	12	12
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	74	105	105	75
CAPITAL CHARGES	13	13	13	13
TOTAL EXPENDITURE	621	649	649	562
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	16	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	41	24	24	24
TOTAL INCOME	57	24	24	24
NET EXPENDITURE	564	625	625	538
<i>COST PER '000 POPULATION</i>	4	4	4	4

Budget Holder: Mr Neil Jack- Chief Executive

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) This budget consists of the Chief Executive and support staff in the Executive Support Team

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

HR, ORGANISATION AND WORKFORCE DEVELOPMENT

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,330	1,420	1,385	1,363
PREMISES	6	-	-	-
TRANSPORT	11	8	8	8
SUPPLIES AND SERVICES	799	311	402	283
THIRD PARTY PAYMENTS	1	-	-	-
TRANSFER PAYMENTS	(8)	-	-	-
SUPPORT SERVICES	502	468	468	449
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	3,641	2,207	2,263	2,103
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	153	94	124	94
GOVERNMENT GRANTS	8	-	-	-
RECHARGES	2,909	2,679	2,684	1,808
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,353	199	226	199
TOTAL INCOME	4,423	2,972	3,034	2,101
NET EXPENDITURE	(782)	(765)	(771)	2
<i>COST PER '000 POPULATION</i>	<i>(5)</i>	<i>(5)</i>	<i>(5)</i>	<i>0</i>

Budget Holder: Mrs Linda Dutton - Head of HR, Organisation & Workforce Development

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Organisation and Workforce Development - Helps to ensure that the Council is able to deliver its priorities safely and effectively through the training and development of employees.
- 2) Recruitment and Safeguarding - Ensures a right first time approach to recruitment and safeguarding information.
- 3) Systems and Management information - The management of HR systems and first rate management information
- 4) Employee Relations - Supports services with all people management issues to ensure that restructures, re-organisations, disciplinaries, grievances and attendance management issues are progressed in line with legislation and internal policies.
- 5) Corporate Health - The service conducts pre-employment medicals, promotes healthy living and provides advice and guidance to managers and HR professionals with regard to the management of sickness absence cases.
- 6) All services provide internal services to the Council including schools and external services to organisations such as Fylde Council, Academies and Council Wholly Owned Companies.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HUMAN RESOURCES AND ORGANISATION DEVELOPMENT	(1,692)	(1,697)	(1,678)	(944)
CORPORATE TRAINING	408	384	384	389
HR SYSTEMS AND INFORMATION	311	337	322	344
CORPORATE HEALTH	191	211	201	213
NET EXPENDITURE	(782)	(765)	(771)	2

CHIEF EXECUTIVE

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

CORPORATE DELIVERY UNIT

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,110	704	710	710
PREMISES	1	-	-	-
TRANSPORT	3	4	11	4
SUPPLIES AND SERVICES	167	138	169	78
THIRD PARTY PAYMENTS	4	-	-	-
TRANSFER PAYMENTS	78	-	-	-
SUPPORT SERVICES	42	55	55	47
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,405	901	945	839
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	(13)	16	16	16
GOVERNMENT GRANTS	40	-	-	-
RECHARGES	652	654	654	639
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	463	217	255	182
TOTAL INCOME	1,142	887	925	837
NET EXPENDITURE	263	14	20	2
<i>COST PER '000 POPULATION</i>	<i>2</i>	<i>0</i>	<i>0</i>	<i>0</i>

Budget Holder: Mrs Sally Shaw - Head of Corporate Delivery Unit

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Communications - This service delivers the corporate communication function of the Council. Externally it focuses upon the need to proactively and reactively manage media enquiries, whilst also undertaking media campaigns to engage with communities, and enhance the Council's and Blackpool's image to support the delivery of the strategic priorities of the Council and its partners. Internally it ensures that the Council's workforce is engaged with the Council's key priorities and organisational issues.
- 2) Corporate Delivery Unit - This section recognises the close relationship required of the Policy, Performance, Research, Evidence, Evaluation and Transformational functions. There is a desire to improve collaborative working and build upon the shared knowledge that these functions hold. The prime rationale for this division is to properly support the development of the Council and the delivery of the Council Plan Priorities to ensure the efficient delivery of services alongside our partners for the benefit of Blackpool.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CORPORATE DELIVERY UNIT	232	67	54	(168)
POLICY AND TRANSFORMATION	31	(53)	(34)	170
NET EXPENDITURE	263	14	20	2

Governance and Partnership Services

GOVERNANCE AND PARTNERSHIP SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

SUMMARY

FUNCTIONS OF SERVICE	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
DEMOCRATIC GOVERNANCE	2,661	2,649	2,449	2,252
REGISTRATION AND BEREAVEMENT SERVICES	(153)	(372)	(270)	(464)
CORPORATE LEGAL SERVICES	(459)	(336)	(336)	2
NET COST OF SERVICES	2,049	1,941	1,843	1,790
<i>COST PER '000 POPULATION</i>	<i>14</i>	<i>14</i>	<i>13</i>	<i>13</i>

Budget Holder: Mr Mark Towers - Director of Governance and Partnership Services

Finance Manager: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	3,350	3,196	3,227	3,085
PREMISES	199	213	251	213
TRANSPORT	48	45	54	45
SUPPLIES AND SERVICES	1,207	1,273	1,199	1,008
THIRD PARTY PAYMENTS	181	159	156	159
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	1,065	983	1,000	940
CAPITAL CHARGES	100	68	68	68
TOTAL EXPENDITURE	6,150	5,937	5,955	5,518
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,040	2,219	2,177	2,278
GOVERNMENT GRANTS	(62)	-	19	-
RECHARGES	1,361	1,298	1,221	971
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	762	479	695	479
TOTAL INCOME	4,101	3,996	4,112	3,728
NET EXPENDITURE	2,049	1,941	1,843	1,790

GOVERNANCE AND PARTNERSHIP SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018
DEMOCRATIC GOVERNANCE

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,682	1,493	1,470	1,359
PREMISES	6	6	7	6
TRANSPORT	19	26	20	26
SUPPLIES AND SERVICES	491	773	632	508
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	783	610	610	612
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	2,981	2,908	2,739	2,511
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1	31	-	31
GOVERNMENT GRANTS	(90)	-	-	-
RECHARGES	141	131	104	131
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	268	97	186	97
TOTAL INCOME	320	259	290	259
NET EXPENDITURE	2,661	2,649	2,449	2,252
COST PER '000 POPULATION				
	19	19	17	16

Budget Holder: Mrs Lorraine Hurst - Head of Democratic Governance

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Corporate and Member Services includes Corporate Management, Members Administration, Mayoral Services, Town Twinning and Special Events.
- 2) Democratic Services includes the Meeting Support, Scrutiny Support and the Members Support functions. The department provides advice and support to the Mayor and Members of the Council and organises all Executive, Council and Committee meetings.
- 3) Electoral Services includes the organisation of individual electoral registration and update of the Register of Electors, and arrangements for Borough, Parliamentary, European and Police and Crime Commissioner elections within the Borough. The budget covers the cost of delivering elections and will fluctuate according to the incidence of elections.
- 4) The budget for ward funding is held by Democratic Governance. Governor Services includes clerking support for School Governing Boards and Committees including administration and training.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CORPORATE & MEMBER SERVICES	1,610	1,443	1,428	1,439
DEMOCRATIC SERVICES	489	510	472	355
ELECTORAL SERVICES	333	172	217	177
WARD BUDGETS	262	516	316	270
GOVERNERS SERVICES	(33)	8	16	11
NET EXPENDITURE	2,661	2,649	2,449	2,252

GOVERNANCE AND PARTNERSHIP SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018
REGISTRATION AND BEREAVEMENT SERVICES

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,011	944	995	960
PREMISES	193	207	244	207
TRANSPORT	27	18	32	18
SUPPLIES AND SERVICES	604	411	478	411
THIRD PARTY PAYMENTS	181	159	156	159
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	117	239	257	190
CAPITAL CHARGES	100	68	68	68
TOTAL EXPENDITURE	2,233	2,046	2,230	2,013
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,963	2,115	2,101	2,174
GOVERNMENT GRANTS	28	-	19	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	395	303	380	303
TOTAL INCOME	2,386	2,418	2,500	2,477
NET EXPENDITURE	(153)	(372)	(270)	(464)
<i>COST PER '000 POPULATION</i>	<i>(1)</i>	<i>(3)</i>	<i>(2)</i>	<i>(3)</i>

BUDGET HOLDER: Ms Joceline Greenaway - Head of Registration and Bereavement Services

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Registrars service is managed by the authority under the direction of the Registrar General of the Department of Health's Office of National Statistics. The service administers the registration of births, deaths and marriages. The authority has a statutory responsibility to:
 - a) Establish a permanent legal record of every birth, death and marriage and provide documentary evidence of these events.
 - b) Carry out the civil preliminaries to marriage, conduct civil marriage ceremonies and civil partnerships.
 - c) Furnish the Registrar General with relevant returns to assist with population statistics and medical research.
 - d) Conduct citizenship ceremonies.
- 2) The Coroners & Mortuary service covers the Blackpool and Fylde district, with Blackpool being the lead authority.
- 3) The Council operates and manages Layton and Carleton cemeteries, along with the Jewish Cemetery and Muslim burial area both located in Layton.
- 4) There is a crematorium facility at Carleton which operates throughout the year in accordance with the standards required by the Environmental Protection Act 1990 regarding pollution of the environment and reduction of emissions.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
REGISTRARS	97	79	95	46
CORONERS & MORTUARY	368	353	397	360
BURIALS	(255)	(307)	(256)	(307)
CARLETON CREMATORIUM SERVICES	(463)	(568)	(545)	(638)
PUBLIC FUNERALS	(2)	14	9	14
CUSTOMER CARE	102	57	30	61
NET EXPENDITURE	(153)	(372)	(270)	(464)

GOVERNANCE AND PARTNERSHIP SERVICES
GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

CORPORATE LEGAL SERVICES

SUBJECTIVE ANALYSIS	2015/16 ACTUAL £000	2016/17 ADJUSTED CASH LIMIT £000	2016/17 FORECAST OUTTURN £000	2017/18 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	656	759	762	767
PREMISES	-	-	-	-
TRANSPORT	2	1	2	1
SUPPLIES AND SERVICES	113	90	90	90
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	166	133	133	139
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	937	983	987	997
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	76	76	76	76
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	1,221	1,164	1,118	840
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	99	79	129	79
TOTAL INCOME	1,396	1,319	1,323	995
NET EXPENDITURE	(459)	(336)	(336)	2
<i>COST PER '000 POPULATION</i>	<i>(3)</i>	<i>(2)</i>	<i>(2)</i>	<i>0</i>

BUDGET HOLDER: Dawn Goodall- Head of Legal Services

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Legal Services is made up of the Property, Commercial and Litigation (General) section and the Practice Management section. Legal Services is Lexcel accredited by the Law Society and is a key service supporting all parts of Blackpool Council, Council owned companies, the Blackpool Teaching Hospitals Trust, Schools and Academies.

Resources

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

SUMMARY

FUNCTIONS OF SERVICE	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
PROCUREMENT & DEVELOPMENT	(34)	(11)	(73)	(1)
REVENUES & EXCHEQUER SERVICES	1,500	1,405	1,459	1,155
BENEFITS	(947)	(1,053)	(1,062)	(1,029)
ICT SERVICES	569	174	113	355
CUSTOMER FIRST	(17)	(61)	(51)	-
ACCOUNTANCY	75	(25)	(34)	(2)
RISK SERVICES	224	69	54	-
PROPERTY SERVICES & INVESTMENT PORTFOLIO	3,567	2,857	3,003	660
NET COST OF SERVICES	4,937	3,355	3,409	1,138
<i>COST PER '000 POPULATION</i>	35	24	24	8

Budget Holder: Mr Steve Thompson - Director of Resources

Finance Manager: Mr Mark Golden

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	12,388	11,752	11,726	11,276
PREMISES	6,350	5,249	5,649	5,128
TRANSPORT	139	151	118	151
SUPPLIES AND SERVICES	5,270	3,873	4,565	3,519
THIRD PARTY PAYMENTS	412	(3)	19	(3)
TRANSFER PAYMENTS	267	215	216	215
SUPPORT SERVICES	3,111	3,067	3,073	3,203
CAPITAL CHARGES	4,965	5,325	5,768	3,831
TOTAL EXPENDITURE	32,902	29,629	31,134	27,320
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,878	2,960	3,414	2,962
GOVERNMENT GRANTS	556	455	478	455
RECHARGES	19,954	20,595	20,439	20,844
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4,577	2,264	3,394	1,921
TOTAL INCOME	27,965	26,274	27,725	26,182
NET EXPENDITURE	4,937	3,355	3,409	1,138

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

PROCUREMENT & DEVELOPMENT

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	518	494	438	480
PREMISES	-	-	(1)	-
TRANSPORT	2	1	2	1
SUPPLIES AND SERVICES	168	27	271	27
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	60	73	73	67
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	748	595	783	575
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	487	492	492	462
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	295	114	364	114
TOTAL INCOME	782	606	856	576
NET EXPENDITURE	(34)	(11)	(73)	(1)
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>(0)</i>	<i>(1)</i>	<i>(0)</i>

Budget Holder: Mr Trevor Rayner - Head of Procurement & Development

Finance Manager: Mr Mark Golden

Notes:

- 1) The Project Team undertakes projects of strategic and corporate importance. It reviews, plans and implements improvements to services within the directorate and across the Council, delivering efficiency savings and value for money. It also strengthens performance management and business planning across the directorate.
- 2) Corporate Procurement co-ordinate and manage the contractual process and procurement of goods and services for the whole of the Council and provides advice on all issues relating to procurement.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

REVENUES & EXCHEQUER SERVICES

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,617	1,461	1,571	1,428
PREMISES	-	-	-	-
TRANSPORT	9	10	8	10
SUPPLIES AND SERVICES	505	543	498	543
THIRD PARTY PAYMENTS	-	-	4	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	784	797	797	707
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	2,915	2,811	2,878	2,688
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	137	79	182	79
GOVERNMENT GRANTS	15	-	14	-
RECHARGES	1,085	1,172	1,019	1,299
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	178	155	204	155
TOTAL INCOME	1,415	1,406	1,419	1,533
NET EXPENDITURE	1,500	1,405	1,459	1,155
<i>COST PER '000 POPULATION</i>	<i>11</i>	<i>10</i>	<i>10</i>	<i>8</i>

Budget Holder: Mr Andrew Turpin - Head of Revenue & Exchequer Services

Finance Manager: Mr Mark Golden

Notes:

- 1) Income and Recovery - administer and maximise the collection of Council Tax, Business Rates and sundry debts including the establishment of liability, entitlement to discounts, reliefs and exemptions. It also undertakes appropriate enforcement action and carries out collection on behalf of the Business Improvement District (BID).
- 2) Transactional Services includes creditor payments, sundry debt recovery, debtor management and cashiers' services.
- 3) Payroll is responsible for the Council's payroll system and also provides external payroll services to a number of organisations and Council owned companies.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
REVENUES	1,347	1,227	1,241	1,149
TRANSACTIONAL SERVICES	(61)	(46)	(26)	-
PAYROLL	214	224	244	6
NET EXPENDITURE	1,500	1,405	1,459	1,155

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

BENEFITS

SUBJECTIVE ANALYSIS	2015/16 ACTUAL £000	2016/17 ADJUSTED CASH LIMIT £000	2016/17 FORECAST OUTTURN £000	2017/18 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	2,852	2,891	2,918	2,873
PREMISES	2	-	-	-
TRANSPORT	8	4	8	4
SUPPLIES AND SERVICES	608	680	746	341
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	199	200	201	200
SUPPORT SERVICES	316	294	294	332
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	3,985	4,069	4,167	3,750
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	15	-	37	-
GOVERNMENT GRANTS	455	394	403	394
RECHARGES	3,883	3,936	3,911	3,936
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	579	792	878	449
TOTAL INCOME	4,932	5,122	5,229	4,779
NET EXPENDITURE	(947)	(1,053)	(1,062)	(1,029)
<i>COST PER '000 POPULATION</i>	<i>(7)</i>	<i>(7)</i>	<i>(7)</i>	<i>(7)</i>

Budget Holder: Miss Louise Jones - Head of Benefits and Customer Services

Finance Manager: Mr Mark Golden

Notes:

- 1) Housing Benefit administration which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying statutory requirements to entitlements and recovery of overpayments. Council Tax Reduction Scheme administration for Working Age Customers and Statutory Scheme for Pension Age customers which includes processing new claims and changes of circumstances, reviewing on-going claims, verifying requirements to entitlement and recovery of overpayments. Administering applications for and changes to Free School Meals entitlement.
- 2) Social Care financial assessment processing, which includes assessing client contributions towards the cost of residential and non-residential care, collection of contributions and payments to care providers. Administration of Discretionary awards for Housing Benefit and Council Tax Reduction. Administration of the Debt Advice and Outreach Benefits service. Administration of the Local Discretionary Support Scheme which replaces elements of the DWP Social Fund and provides emergency support (Crisis) and grants to enable residents to move back into or remain in the community.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
BENEFITS ADMIN	(1,348)	(1,394)	(1,404)	(1,361)
DISCRETIONARY SUPPORT SCHEME	401	341	342	332
NET EXPENDITURE	(947)	(1,053)	(1,062)	(1,029)

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

ICT SERVICES

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,712	1,682	1,480	1,534
PREMISES	51	8	16	8
TRANSPORT	14	15	12	15
SUPPLIES AND SERVICES	2,670	1,926	2,064	1,926
THIRD PARTY PAYMENTS	-	2	-	2
TRANSFER PAYMENTS	53	-	-	-
SUPPORT SERVICES	167	160	160	163
CAPITAL CHARGES	556	634	634	814
TOTAL EXPENDITURE	5,223	4,427	4,366	4,462
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	556	413	432	413
GOVERNMENT GRANTS	25	-	-	-
RECHARGES	3,102	3,218	3,192	3,072
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	971	622	629	622
TOTAL INCOME	4,654	4,253	4,253	4,107
NET EXPENDITURE	569	174	113	355
<i>COST PER '000 POPULATION</i>	<i>4</i>	<i>1</i>	<i>1</i>	<i>2</i>

Budget Holder: Mr Tony Doyle - Head of ICT Services

Finance Manager: Mr Mark Golden

Notes:

- 1) Information and Communications Technology underpins activities of the Council, Blackpool schools and other local organisations. ICT Services enables the Council to utilise new technologies and systems to deliver a better, more convenient and cost effective service. The ICT Services budget covers all the costs for managing and supporting the Council's ICT infrastructure, the hosting and back up of data, network and telephony services, corporate applications and providing suitable hardware for employees of the Council to carry out their business on. During 2016/17 the Social Care Systems Team and the CLC Media Team merged with the ICT Service.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
Corporate ICT	123	(167)	(192)	6
Transforming Schools ICT	91	17	(3)	21
Systems Development	341	323	289	326
Digital Media Manager	14	1	19	2
NET EXPENDITURE	569	174	113	355

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

CUSTOMER FIRST

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	784	803	795	749
PREMISES	-	-	-	-
TRANSPORT	25	32	31	32
SUPPLIES AND SERVICES	270	105	122	105
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	169	152	152	152
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,248	1,092	1,100	1,038
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	29	32	29	32
GOVERNMENT GRANTS	61	61	61	61
RECHARGES	988	1,048	1,048	933
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	187	12	13	12
TOTAL INCOME	1,265	1,153	1,151	1,038
NET EXPENDITURE	(17)	(61)	(51)	-
<i>COST PER '000 POPULATION</i>	<i>(0)</i>	<i>(0)</i>	<i>(0)</i>	<i>0</i>

Budget Holder: Miss Louise Jones - Head of Benefits and Customer Services

Finance Manager: Mr Mark Golden

Notes:

- Customer First is the first point of contact for many of the Council's customer enquiries. The service operates from the Municipal Building supporting all the main contact channels - counter, phone, web, email and post. Additional services provided include the incoming and outgoing mail hub and reception service for Council Offices. The service also administers the application of disabled parking permits.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

ACCOUNTANCY

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,574	1,487	1,518	1,380
PREMISES	-	-	-	-
TRANSPORT	5	3	4	3
SUPPLIES AND SERVICES	209	114	113	114
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	255	207	207	209
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	2,043	1,811	1,842	1,706
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	114	115	115	115
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	1,729	1,648	1,649	1,520
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	125	73	112	73
TOTAL INCOME	1,968	1,836	1,876	1,708
NET EXPENDITURE	75	(25)	(34)	(2)
<i>COST PER '000 POPULATION</i>	<i>1</i>	<i>(0)</i>	<i>(0)</i>	<i>(0)</i>

Budget Holder: Mr Phil Redmond - Chief Accountant

Finance Manager: Mr Mark Golden

Notes:

- 1) Accountancy - a corporate finance stewardship role in setting the governance framework, preparing the Council's statutory final accounts, managing its financial information system, it's cashflow and providing financial planning, budget monitoring and financial management support to officers and elected Members; provision of specialist financial support re. central government funding, taxation, leasing and one-off technical projects.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

RISK SERVICES

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	690	701	732	687
PREMISES	-	-	-	-
TRANSPORT	3	4	3	4
SUPPLIES AND SERVICES	31	19	30	4
THIRD PARTY PAYMENTS	5	-	1	-
TRANSFER PAYMENTS	15	15	15	15
SUPPORT SERVICES	128	124	124	136
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	872	863	905	846
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1	-	29	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	554	669	636	721
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	93	125	186	125
TOTAL INCOME	648	794	851	846
NET EXPENDITURE	224	69	54	-
COST PER '000 POPULATION				
	2	0	0	0

Budget Holder: Tracy Greenhalgh - Chief Internal Auditor

Finance Manager: Mr Mark Golden

Notes:

- 1) Services under the Chief Internal Auditor - provision of an independent internal audit appraisal function that reviews the adequacy and effectiveness of controls in operation within the Council, investigation of benefit and corporate fraud, provision of risk management and insurance cover, emergency planning and business continuity management. There is a statutory requirement to provide internal audit services within the Council prescribed in Section 151 of the Local Government Act 1972. This was further clarified by the Accounts and Audit Regulations 2011 which require local authorities to maintain an adequate and effective system of internal audit.

RESOURCES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

PROPERTY SERVICES & INVESTMENT PORTFOLIO

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,641	2,233	2,274	2,145
PREMISES	6,297	5,241	5,634	5,120
TRANSPORT	73	82	50	82
SUPPLIES AND SERVICES	809	459	721	459
THIRD PARTY PAYMENTS	407	(5)	14	(5)
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	1,232	1,260	1,266	1,437
CAPITAL CHARGES	4,409	4,691	5,134	3,017
TOTAL EXPENDITURE	15,868	13,961	15,093	12,255
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,026	2,321	2,590	2,323
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	8,126	8,412	8,492	8,901
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,149	371	1,008	371
TOTAL INCOME	12,301	11,104	12,090	11,595
NET EXPENDITURE	3,567	2,857	3,003	660
COST PER '000 POPULATION	25	20	21	5

Budget Holder: Mr Stephen Waterfield - Head of Property & Asset Management

Finance Manager: Mr Mark Golden

Notes:

- Property Services undertake the Corporate Landlord role to manage and maintain the Council's land and property portfolio, ensuring that it is safe, secure, accessible and maintained to an appropriate and defined standard. It delivers the energy and water management service, the Carbon Management Plan and Climate Change agenda to develop a sustainable and efficient property portfolio which has a minimum impact on the environment and climate during its life. It maintains the Asset Management database system, holding the core property data on all Council's land and property assets. Delivers the Office Accommodation Strategy to rationalise and reduce the cost base. The service provides a professional valuation and Estates Service to manage the Council's land and property estate, undertaking valuations, disposals, acquisitions and Compulsory Purchase Orders. The service is also responsible for the delivery of key property-related projects to develop the town, economy and local communities.
- The above figures include the operating costs of administrative & operational premises including but not restricted to:-

- Bickerstaffe House	- Festival House	- Phoenix Centre	- Sure Start Grange park
- Town Hall	- Palatine Leisure Centre	- Sure Start Tab	- Hornby Rd
- Municipal Buildings	- Blackpool Sports Centre	- Bispham Rd	- Argosy Avenue
- Stanley Buildings	- Moor Park Leisure Centre	- Bispham Centre	- Whitegate Manor
- Solaris Centre	- Technology Management Centre	- Lowmoor Rd	- Oxford Centre
- South King Street	- Coastal House	- The Willows	- City Learning Centre
- Shorlands	- Assessment & Rehabilitation Centre	- Christ the King	- Layton Depot
- Whitegate CIL	- Coopers Way		
- The Solaris Centre incorporates a centre of environmental excellence promoting sustainability, and small business incubator units with rooms for training, seminars and meetings. It is also a base for partnerships delivering environmental projects in the community and displays exhibitions of local art and photographs.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PROPERTY SERVICES MANAGEMENT	1,052	422	419	323
BUILDINGS	1,006	775	783	464
CAPITAL PROJECTS & DEVELOPMENT	(152)	(305)	103	(340)
PROPERTY & PORTFOLIO MANAGEMENT	582	497	518	463
BUSINESS DEVELOPMENT & STRATEGY	157	122	121	116
ENERGY & PROPERTY DATA	(605)	262	286	249
BUILDING SERVICES	265	47	55	48
INVESTMENT PORTFOLIO	1,260	1,037	718	(663)
OTHER	2	-	-	-
NET EXPENDITURE	3,567	2,857	3,003	660

Places

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

SUMMARY

FUNCTIONS OF SERVICE	2015/16 ACTUAL £000	2016/17 ADJUSTED CASH LIMIT £000	2016/17 FORECAST OUTTURN £000	2017/18 CASH LIMIT £000
STRATEGIC LEISURE ASSETS	1,428	1,355	2,023	(193)
CULTURAL SERVICES	1,811	(4)	11	85
ECONOMIC DEVELOPMENT	604	79	79	4
GROWING PLACES	431	198	398	251
VISITOR ECONOMY	4,413	3,761	4,141	3,033
NET COST OF SERVICES	8,687	5,389	6,652	3,180
<i>COST PER '000 POPULATION</i>	<i>61</i>	<i>38</i>	<i>47</i>	<i>22</i>

Budget Holder: Mr A Cavill- Director of Place

Finance Manager: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2015/16 ACTUAL £000	2016/17 ADJUSTED CASH LIMIT £000	2016/17 FORECAST OUTTURN £000	2017/18 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	7,609	5,981	6,960	5,849
PREMISES	2,395	1,655	1,750	1,656
TRANSPORT	317	306	332	306
SUPPLIES AND SERVICES	6,459	2,812	5,810	1,790
THIRD PARTY PAYMENTS	92	345	754	345
TRANSFER PAYMENTS	2,166	65	65	65
SUPPORT SERVICES	1,404	1,486	1,500	1,429
CAPITAL CHARGES	4,353	4,867	4,422	4,863
TOTAL EXPENDITURE	24,795	17,517	21,593	16,303
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	3,503	3,741	3,915	5,279
GOVERNMENT GRANTS	1,342	8	1,479	8
RECHARGES	2,944	5,595	5,395	5,158
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	8,319	2,784	4,152	2,678
TOTAL INCOME	16,108	12,128	14,941	13,123
NET EXPENDITURE	8,687	5,389	6,652	3,180

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

STRATEGIC LEISURE ASSETS

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	106	103	103	104
PREMISES	1,166	539	590	539
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	(710)	508	508	502
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	46	44	44	39
CAPITAL CHARGES	3,854	4,335	3,890	4,335
TOTAL EXPENDITURE	4,462	5,529	5,135	5,519
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,223	2,729	2,729	4,267
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	811	1,445	383	1,445
TOTAL INCOME	3,034	4,174	3,112	5,712
NET EXPENDITURE	1,428	1,355	2,023	(193)
COST PER '000 POPULATION				
	10	10	14	(1)

Budget Holder: Mr L Frudd - Head of Strategic Leisure Assets

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Strategic Leisure Assets includes the following premises:
- Blackpool Tower
 - The Winter Gardens
 - Madame Tussauds
 - The Golden Mile Buildings

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

CULTURAL SERVICES

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,704	1,129	1,547	1,043
PREMISES	314	327	347	327
TRANSPORT	33	18	42	18
SUPPLIES AND SERVICES	1,610	446	1,616	326
THIRD PARTY PAYMENTS	54	1	19	2
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	230	249	263	222
CAPITAL CHARGES	259	288	288	286
TOTAL EXPENDITURE	4,204	2,458	4,122	2,224
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	27	29	39	29
GOVERNMENT GRANTS	32	-	96	-
RECHARGES	739	2,271	2,271	1,948
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,595	162	1,705	162
TOTAL INCOME	2,393	2,462	4,111	2,139
NET EXPENDITURE	1,811	(4)	11	85
COST PER '000 POPULATION	13	(0)	0	1

Budget Holder: Mr P Legg - Head of Economic Development

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Cultural Services comprises of Library Services, Arts Development and Heritage Services.
- 2) The library service in Blackpool consists of a network of eight community libraries which provide the library service across the Borough. It also provides an at-home library outreach service for vulnerable people who are unable to visit a local library. The service co-ordinates the national Book Start scheme - providing books, via a gifting scheme, to all households with babies and pre-school children, as well as an annual Reader Development programme which is actioned to promote and support literacy, learning, and the use of libraries.
- 3) The Arts & Heritage budget represents the cost of providing the general running costs, exhibition and education programme, and staffing for the Arts Development Service. This budget does not include external funding. The Arts Service uses its core budget to attract external funding to invest in Blackpool's communities, for programmes supporting some of our most vulnerable residents, including users of mental health services, and residents of some of our most deprived areas.

The Heritage service includes the strategic lead and future planning function for Heritage, the care and management of the Blackpool Council heritage collections, public access through the Local History Centre and the delivery of community heritage activities through the Community Heritage Programme. The Heritage service also proactively supports the Blackpool Museum Project.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ARTS & HERITAGE	143	27	70	80
LIBRARY SERVICE	1,668	(31)	(59)	5
NET EXPENDITURE	1,811	(4)	11	85

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

ECONOMIC DEVELOPMENT

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	763	333	344	319
PREMISES	125	110	124	110
TRANSPORT	7	5	4	5
SUPPLIES AND SERVICES	499	113	162	51
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	103	78	78	59
CAPITAL CHARGES	11	11	11	11
TOTAL EXPENDITURE	1,508	650	723	555
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	105	107	134	107
GOVERNMENT GRANTS	72	-	-	-
RECHARGES	-	450	450	430
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	727	14	60	14
TOTAL INCOME	904	571	644	551
NET EXPENDITURE	604	79	79	4
COST PER '000 POPULATION	4	1	1	0

Budget Holder: Mr P Legg - Head of Economic Development

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Economic Development Division is a small but effective team that spearheads the Council's support to new and existing businesses to assist in their set up, growth and job creation. The function has two parts to the operation: support to local businesses, and support to unemployed residents; with essential overlap around employer engagement.
- 2) The Business Support team has a successful track record of supporting new start businesses through its Get Started service offering advice, training and access to start up finance. The wider team acts as a key interface with existing businesses, in particular growing businesses in their efforts to locate and invest in property, plant and equipment, recruitment and skills. The team communicates with businesses through a variety of methods including Blackpoolunlimited.com, an online business communication portal; reacting to enquiries, and proactively navigating businesses through various support available at a local and national level (including start up advice & finance, growth coaching & mentoring, finance including capital grants, innovation, etc.). The team help administer the Council's Business Loans Fund (formerly Blackpool Investment Fund), and property improvement grants as part of the Town Centre Quality Corridors initiative. It also manages the Council's two business hubs (FY Creatives and the Blackpool Enterprise Centre).
- 3) Positive Steps into Work, the Council's lead adult employment services team, operates a number of commercial and publicly funded contracts collectively aimed at helping unemployed Blackpool residents to gain and sustain employment and to improve health outcomes. This includes: a contract to deliver the government's Work Programme assisting long term unemployed across the Fylde Coast; a number of employment support contracts for residents with complex needs such as drug and alcohol rehabilitation, and/or in target neighbourhoods; the operation of the Chance to Shine Work Placement scheme, and coordinated redundancy response for public and private employees. The team has secured £2m of external funding to spearhead a 2-year pilot commencing in late 2016 supporting Blackpool residents with moderate mental health conditions into employment, one of only 3 areas in the country. In late 2016 the combined service offer came together under one roof within the new HealthWorks facility on Clifton Street, redeveloped in partnership with the Council's Public Health department. This now delivers a universal Healthy Lifestyles service which offers practical non-clinical advice and support to residents looking to make lifestyle changes to their physical and mental health, and will evolve the offer to include other related services such as smoking cessation. The funding for this ongoing activity is not reflected in the above budget as it does not require core budget, sustained through internal and external contracts and projects.

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

GROWING PLACES

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,140	1,793	1,919	1,719
PREMISES	127	96	96	96
TRANSPORT	33	20	34	20
SUPPLIES AND SERVICES	1,350	201	286	201
THIRD PARTY PAYMENTS	24	319	729	319
TRANSFER PAYMENTS	2,166	65	65	65
SUPPORT SERVICES	555	644	644	679
CAPITAL CHARGES	4	4	4	2
TOTAL EXPENDITURE	6,399	3,142	3,777	3,101
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	725	717	692	717
GOVERNMENT GRANTS	489	-	517	-
RECHARGES	1,799	2,143	1,943	2,049
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,955	84	227	84
TOTAL INCOME	5,968	2,944	3,379	2,850
NET EXPENDITURE	431	198	398	251
COST PER '000 POPULATION	3	1	3	2

Budget Holder: Mr. A Lockley - Strategic Head of Development

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Growing Places Division is made up of three core functions: planning services, housing services and growth and development.
- 2) Planning Services include the full range of statutory planning functions spread across a number of teams, as well as the formulation of strategic policy surrounding land use and transport. Planning Services are housed in two departments: Planning Quality and Control (Development Management, Building Control, Heritage and Divisional Support to include Land Charges); and Planning Strategy (Strategic Planning and Transport Policy).
- 3) Housing Services include teams that discharge statutory homelessness functions (Housing Options), formulate housing policy and strategy, deliver funded programmes and provide client responsibilities in terms of Blackpool Coastal Housing and Blackpool Housing Company.
- 4) Enterprise and Growth is a new area of the Division that brings together a team that will deliver property based projects as part of the Council Priority 1, and the wider growth and prosperity objectives of the Council.
- 5) The Strategic Head of the Division acts as the officer lead for the Council on the interface with key sub-regional funding and policy bodies such as the Local Enterprise Partnership and Lancashire Combined Authority, providing advocacy, expert advice and support to Executive members as appropriate.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HOUSING	(33)	(88)	(58)	(84)
PLANNING	411	281	281	279
GROWTH TEAM	53	5	175	56
NET EXPENDITURE	431	198	398	251

PLACES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

VISITOR ECONOMY

SUBJECTIVE ANALYSIS	2015/16 ACTUAL £000	2016/17 ADJUSTED CASH LIMIT £000	2016/17 FORECAST OUTTURN £000	2017/18 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	2,895	2,624	3,046	2,665
PREMISES	663	583	595	583
TRANSPORT	244	263	253	263
SUPPLIES AND SERVICES	3,712	1,544	3,238	709
THIRD PARTY PAYMENTS	14	25	6	25
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	470	471	471	430
CAPITAL CHARGES	225	228	228	228
TOTAL EXPENDITURE	8,223	5,738	7,837	4,903
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	424	159	321	159
GOVERNMENT GRANTS	749	8	866	8
RECHARGES	406	731	731	730
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,231	1,079	1,778	973
TOTAL INCOME	3,810	1,977	3,696	1,870
NET EXPENDITURE	4,413	3,761	4,141	3,033
<i>COST PER '000 POPULATION</i>	31	26	29	21

Budget Holder: Mr. P Welsh - Head of Visitor Economy

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Visit Blackpool is the resort's Destination Management Organisation (DMO) which has responsibility for attracting visitors through various year-round marketing activities. Its key objective is to reposition Blackpool as Europe's leading seaside resort.
- 2) The Illuminations service carries responsibility for designing and delivering one of the town's most popular and enduring attractions. The Illuminations attract circa three million visitors into Blackpool during the autumn season.
- 3) The Partnerships & Business Development team carries responsibility for private sector engagement and partnership working, as well as relationship management between the Council and key partner organisations.
- 4) Print Services provides a printing service for the authority.
- 5) The Community Safety team supports the work of the Community Safety Partnership, BSafe Blackpool, by developing initiatives to reduce crime and anti-social behaviour, as well as putting plans in place to support vulnerable victims of crime and anti-social behaviour.
- 6) Security Services provide a services to a number of Council and non-Council sites. These include key-holding and alarm response services, as well as static security to sites such as Layton Depot. The service also provides mobile patrol and close protection services.
- 7) The CCTV service provides a maintenance and installation service for the Council cameras, as well as for those of neighbouring local authorities. It also provides services such as wireless links, access control and automatic number plate recognition systems.
- 8) Beach patrol offers a year-round service, with a full time staff complement further augmented by seasonal staff during peak summer months. The whole of Blackpool's coastline is patrolled, with the more highly populated beach and sea areas receiving greater cover. The service also provides an educational service to the local schools to make young people aware of the dangers associated with the sea.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PARTNERSHIPS & BUSINESS DEVELOPMENT	564	341	341	332
ILLUMINATIONS	1,744	1,715	1,965	1,684
PRINT SERVICES	88	(24)	76	(21)
VISIT BLACKPOOL	1,623	1,366	1,397	805
VISITOR SERVICES	394	363	362	233
NET EXPENDITURE	4,413	3,761	4,141	3,033

Community and Environmental Services

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

SUMMARY

FUNCTIONS OF SERVICE	2015/16 ACTUAL £000	2016/17 ADJUSTED CASH LIMIT £000	2016/17 FORECAST OUTTURN £000	2017/18 CASH LIMIT £000
BUSINESS SERVICES	1,377	969	960	733
LEISURE AND CATERING	3,788	4,245	4,167	2,591
PUBLIC PROTECTION	(216)	(303)	(238)	2
COASTAL AND ENVIRONMENTAL PARTNERSHIPS	4,693	4,326	4,326	3,077
HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES	14,404	15,325	15,353	29,487
STREET CLEANSING AND WASTE	19,129	18,718	18,581	18,239
INTEGRATED TRANSPORT	378	514	578	507
NET COST OF SERVICES	43,553	43,794	43,727	54,636
<i>COST PER '000 POPULATION</i>	<i>306</i>	<i>307</i>	<i>307</i>	<i>383</i>

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Mr S Maher / Mrs K Whyatt

SUBJECTIVE ANALYSIS	2015/16 ACTUAL £000	2016/17 ADJUSTED CASH LIMIT £000	2016/17 FORECAST OUTTURN £000	2017/18 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	15,882	14,473	14,812	13,827
PREMISES	2,307	1,999	1,953	1,849
TRANSPORT	2,848	2,521	3,770	2,521
SUPPLIES AND SERVICES	11,896	5,137	6,366	4,648
THIRD PARTY PAYMENTS	23,716	22,413	23,203	22,617
TRANSFER PAYMENTS	286	312	320	312
SUPPORT SERVICES	4,495	5,446	5,448	4,987
CAPITAL CHARGES	16,874	16,048	16,065	29,322
TOTAL EXPENDITURE	78,304	68,349	71,937	80,083
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	9,095	8,718	9,402	8,985
GOVERNMENT GRANTS	2,863	2,788	2,772	2,788
RECHARGES	8,226	8,336	8,722	8,861
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	14,567	4,713	7,314	4,813
TOTAL INCOME	34,751	24,555	28,210	25,447
NET EXPENDITURE	43,553	43,794	43,727	54,636

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

BUSINESS SERVICES

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	504	376	366	301
PREMISES	68	16	17	16
TRANSPORT	22	4	4	3
SUPPLIES AND SERVICES	118	72	72	31
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	723	501	501	412
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,435	969	960	763
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	10	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	48	-	-	30
TOTAL INCOME	58	-	-	30
NET EXPENDITURE	1,377	969	960	733
<i>COST PER '000 POPULATION</i>	<i>10</i>	<i>7</i>	<i>7</i>	<i>5</i>

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Mr S Maher / Mrs K Whyatt

Notes:

- 1) This budget relates to the management and administration for Community and Environmental Services which includes the costs of employee related insurance.
- 2) Layton Depot is shown in Property Services from 2015/16.

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

LEISURE AND CATERING

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	5,870	5,475	5,480	5,350
PREMISES	564	352	489	352
TRANSPORT	328	343	358	343
SUPPLIES AND SERVICES	3,474	2,318	2,382	2,319
THIRD PARTY PAYMENTS	31	23	181	23
TRANSFER PAYMENTS	286	312	312	312
SUPPORT SERVICES	2,374	2,957	2,959	2,980
CAPITAL CHARGES	352	349	345	195
TOTAL EXPENDITURE	13,279	12,129	12,506	11,874
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	4,789	4,868	4,751	4,982
GOVERNMENT GRANTS	150	120	88	120
RECHARGES	1,636	1,578	1,494	2,773
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,916	1,318	2,006	1,408
TOTAL INCOME	9,491	7,884	8,339	9,283
NET EXPENDITURE	3,788	4,245	4,167	2,591
<i>COST PER '000 POPULATION</i>	27	30	29	18

Budget Holder: Mr John Hawkin - Head of Leisure and Catering

Finance Managers: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The service provides comprehensive leisure opportunities to the whole community, ensuring all interest groups, abilities, age groups and backgrounds are provided for. In excess of one million visits to leisure facilities and programmes are made by local people each year, which includes a whole range of activities, lessons, club sports activities, junior sports coaching and opportunities for the town's most vulnerable children, young people and adults. Health on referral programmes, for people with cardiac, respiratory, clinical and general health conditions, result in excess of 80,000 visits to facilities a year.
- 2) Stanley Park is Blackpool's largest public open space. The 256 acre park is a landmark in Blackpool's heritage and history. The park was officially opened in 1926 and was designed by the internationally renowned Thomas Mawson. The park received Grade II status on the National Register of Historic Parks and Gardens in 1995 and benefitted from a £6 million Heritage Lottery Fund related restoration in 2007. The park boasts an impressive range of facilities which includes; ornamental gardens, a rose garden, water fountains, a boating lake and statues along with the historic Art Deco Café. The park is also home to Blackpool Sports Centre, an athletics arena, a national standards BMX track, synthetic turf and grass sports pitches, netball and tennis courts and an adventure play area. The service also provides weed treatment and maintenance of green open spaces outside of Stanley Park including removal of fallen leaves and blossom and highway verge grass cutting.
- 3) Catering Services provide a range of services to schools throughout Blackpool. The core service is a hot lunchtime meal served at 24 Primary, Special and Secondary schools. A range of other provisions are available throughout the extended school day, including breakfast, morning break and after-school food offers. The various Pupil Referral Units are provided with a delivered packed lunch service for pupils on a daily basis. The Catering Management Team are responsible for the monitoring of hygiene standards in all Council establishments in agreement with the local environmental health team, and also for compliance with nutritional and healthy meals governmental requirements throughout the borough. The Free School Breakfasts scheme provides a breakfast to over 8,500 primary school children a day.
- 4) The Building Cleaning Team provides a cleaning service within the authority, schools, health and housing associations. Cleaning specifications are tailored to meet the customer's needs and include fixed term contracts, service level agreements or one-off cleans. Building Cleaning provide a window cleaning service using a water fed pole system for the authority. Building Cleaning run the office moves service. This involves moving office furniture throughout the authority, transporting archive boxes between sites and transporting library boxes to all Blackpool libraries.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
LEISURE & SPORT	2,050	2,307	2,308	2,346
PARKS	1,585	1,517	1,516	93
CATERING	230	491	409	322
BUILDING CLEANING	(77)	(70)	(66)	(170)
NET EXPENDITURE	3,788	4,245	4,167	2,591

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

PUBLIC PROTECTION

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,514	1,968	2,086	1,775
PREMISES	12	11	12	11
TRANSPORT	67	69	67	69
SUPPLIES AND SERVICES	281	315	303	315
THIRD PARTY PAYMENTS	91	57	30	57
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	434	489	489	454
CAPITAL CHARGES	45	27	27	-
TOTAL EXPENDITURE	3,444	2,936	3,014	2,681
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	928	1,023	897	1,023
GOVERNMENT GRANTS	30	-	5	-
RECHARGES	2,200	2,128	2,130	1,568
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	502	88	220	88
TOTAL INCOME	3,660	3,239	3,252	2,679
NET EXPENDITURE	(216)	(303)	(238)	2
<i>COST PER '000 POPULATION</i>	<i>(2)</i>	<i>(2)</i>	<i>(2)</i>	<i>0</i>

Budget Holder: Mr Tim Coglan - Head of Public Protection

Finance Managers: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Public Protection Department comprises of the following functions: Trading Standards, Licensing Service, Health & Safety Enforcement, Licensing Enforcement, Food Control, Housing Enforcement (including Selective Licensing) & Planning Enforcement.
- 2) Each team is top performing nationally in their sphere and deals with key issues around protecting the vulnerable and elderly, reducing crime and disorder and antisocial behaviour, protecting public safety and health, and promoting good business practice.

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

COASTAL AND ENVIRONMENTAL PARTNERSHIPS

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	325	326	281	314
PREMISES	1,027	1,129	1,129	979
TRANSPORT	7	4	3	4
SUPPLIES AND SERVICES	3,714	70	92	70
THIRD PARTY PAYMENTS	4,015	5,206	4,768	5,274
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	35	107	107	97
CAPITAL CHARGES	2,647	1,255	1,255	-
TOTAL EXPENDITURE	11,770	8,097	7,635	6,738
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	134	-	168	-
GOVERNMENT GRANTS	2,642	2,627	2,639	2,627
RECHARGES	1	543	210	433
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	4,300	601	292	601
TOTAL INCOME	7,077	3,771	3,309	3,661
NET EXPENDITURE	4,693	4,326	4,326	3,077
COST PER '000 POPULATION	33	30	30	22

Budget Holder: Mrs Clare Nolan-Barnes - Head of Coastal and Environmental Partnerships

Finance Managers: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The team concentrates on the procurement and delivery of projects through Fylde Peninsula Water Management Partnership primarily concerned with the holistic management of water and the environment. This includes flood risk, coastal protection, surface water management and bathing waters. The team ensures that the Council complies with the relevant legislative duties in respect of water management. The team also delivers the Street lighting and traffic signal PFI Partnership. The team is funded via the projects and also via dedicated funding for the Fylde Peninsula Partnership from the Environment Agency.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COASTAL AND ENVIRONMENTAL PARTNERSHIPS	32	(86)	(86)	1
STREET LIGHTING	4,661	4,412	4,412	3,076
NET EXPENDITURE	4,693	4,326	4,326	3,077

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,801	1,760	1,779	1,661
PREMISES	472	222	117	222
TRANSPORT	310	346	430	345
SUPPLIES AND SERVICES	1,799	459	1,153	89
THIRD PARTY PAYMENTS	1,786	595	875	489
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	213	342	341	403
CAPITAL CHARGES	12,276	12,931	12,931	27,656
TOTAL EXPENDITURE	18,657	16,655	17,626	30,865
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	912	458	831	526
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	352	280	268	280
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,989	592	1,174	572
TOTAL INCOME	4,253	1,330	2,273	1,378
NET EXPENDITURE	14,404	15,325	15,353	29,487
<i>COST PER '000 POPULATION</i>	<i>101</i>	<i>108</i>	<i>108</i>	<i>207</i>

Budget Holder: Mr Will Britain - Head of Highways

Finance Managers: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Council as a Highway Authority has a statutory duty to maintain the highway network. Highways & Traffic Management Services is responsible for the Highways Asset Management Plan and all aspects of planned, routine and reactive maintenance arising from it.
- 2) The Council as a Highway Authority has a statutory duty to investigate and prevent road accidents. The Council should also provide and promote road safety advice and education, although this is not delivered by Highways & Traffic Management Services. The service operates a successful road safety programme and also manages the school crossing patrols. The Council is an active member of the Lancashire Partnership for Road Safety.
- 3) The 2004 Traffic Management Act places a duty on the Council to manage the road network to secure the expeditious movement of traffic, considering the needs of all road users. Related to these duties, the service deals with traffic monitoring and management, the implementation of traffic regulation orders, parking management and restrictions and the control of utility works on the highway.
- 4) The operation of the Tramway is governed by an Operating and Maintenance Agreement between the Council (as owner) and Blackpool Transport Services Ltd (as operator). The Council is responsible for the maintenance of the permanent way (including track, stops and platforms) but not operation or the service of vehicles.
- 5) The transport strategy of the Council is set down in the Local Transport Plan (LTP), which is required by the Department for Transport (DfT). The LTP also sets out a programme of improvements and works funded by DfT and delivered by Highways & Traffic Management Services. The service actively liaises with DfT, neighbouring authorities and transport operators to ensure Blackpool's needs are put forward and considered.
- 6) Project 30 is one of several 'Revitalising Blackpool' schemes which have made a significant improvement to the condition of the highway network. Over 78km of carriageway have seen maintenance work carried out and over 91km of footways have been repaired. The work under this project is now complete but the highways division continue their efforts to keep the roads in Blackpool maintained to a safe and serviceable condition going forward. Highways & Traffic Management Services have published a new strategy to sustain the condition of Blackpool's roads to the satisfaction of all stakeholders for the next 35 years.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
HIGHWAYS & ENGINEERING	13,798	14,709	14,707	28,905
HIGHWAYS & TRAFFIC	606	616	646	582
NET EXPENDITURE	14,404	15,325	15,353	29,487

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

STREET CLEANSING AND WASTE

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	2,992	2,805	2,842	2,737
PREMISES	155	232	183	231
TRANSPORT	719	740	714	740
SUPPLIES AND SERVICES	945	439	733	424
THIRD PARTY PAYMENTS	17,775	16,500	17,230	16,743
TRANSFER PAYMENTS	-	-	7	-
SUPPORT SERVICES	656	944	945	392
CAPITAL CHARGES	1,516	1,385	1,405	1,380
TOTAL EXPENDITURE	24,758	23,045	24,059	22,647
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2,330	2,268	2,668	2,349
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	112	112	113	112
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,187	1,947	2,697	1,947
TOTAL INCOME	5,629	4,327	5,478	4,408
NET EXPENDITURE	19,129	18,718	18,581	18,239
<i>COST PER '000 POPULATION</i>	<i>134</i>	<i>131</i>	<i>130</i>	<i>128</i>

Budget Holders: Mr Jez Evans - Head of Street Cleansing and Mr John-Paul Lovie - Head of Waste Services

Finance Managers: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Street Cleansing Team are responsible for general cleaning around Blackpool. The work they do includes; removal of litter and dog fouling from public footpaths, clearing away wind blown sand, removal of dead animals, removal of unwanted/illegal graffiti, removal of fly-tipping, removal of road traffic debris and the supply and service of litter bins. All residential streets are regularly inspected and swept. In addition, any justified requests for street cleansing services will be carried out as required.
- 2) The Council operates a containerised domestic waste management service in partnership with waste collection contractor Veolia Environmental Services.
- 3) The Household Waste Recycling Centre at Bristol Avenue has facilities for the disposal of household waste from any domestic properties within Blackpool. Help is available at the site to direct, advise and provide practical physical assistance to ensure the safe disposal of waste. Over 68% of waste disposed of at the site is recycled. Wrapping for the safe disposal of asbestos waste is supplied. Commercial waste is not allowed at the site and permits are required to enter the facility in a van or trailer (a full list of vehicle types can be provided).
- 4) Trade Waste Services provides a service to in excess of 48% of the local business market.
- 5) Prior to August 2014, the Council's statutory waste disposal function was delivered in partnership with Lancashire County Council under a PFI Contract let to a consortium led by Global Renewables Ltd. However at the end of July 2014 Lancashire County Council and Blackpool Council reached consensual termination of this contract. From August 2014 Lancashire County Council and Blackpool Council own 100% of the operating company that previously provided the waste disposal function. The new arrangements will provide the authorities with waste recycling, processing and disposal arrangements for 25 years, and aim to meet both European and Government targets to reduce the amount of waste sent to landfill.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
STREET CLEANSING	2,931	3,365	3,315	3,367
WASTE	15,266	14,386	14,250	14,040
PUBLIC CONVENIENCES	932	967	1,016	832
NET EXPENDITURE	19,129	18,718	18,581	18,239

COMMUNITY AND ENVIRONMENTAL SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

INTEGRATED TRANSPORT

SUBJECTIVE ANALYSIS	2015/16 ACTUAL £000	2016/17 ADJUSTED CASH LIMIT £000	2016/17 FORECAST OUTTURN £000	2017/18 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	1,876	1,763	1,977	1,778
PREMISES	9	37	7	37
TRANSPORT	1,394	1,015	2,195	1,015
SUPPLIES AND SERVICES	1,565	1,463	1,632	1,313
THIRD PARTY PAYMENTS	18	32	120	32
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	65	106	106	249
CAPITAL CHARGES	34	102	101	90
TOTAL EXPENDITURE	4,961	4,518	6,138	4,514
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	2	100	87	103
GOVERNMENT GRANTS	41	41	41	41
RECHARGES	3,915	3,695	4,508	3,695
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	625	168	924	168
TOTAL INCOME	4,583	4,004	5,560	4,007
NET EXPENDITURE	378	514	578	507
<i>COST PER '000 POPULATION</i>	3	4	4	4

Budget Holder: Mrs Lynne Rowbottom - Head of Integrated Transport

Finance Managers: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The service provides a transport service for Children's and Adult's social care.
- 2) Blackpool Council's Rideability service provides transport to anyone who are unable to use a conventional bus. This may be because of a disability or health problem preventing service users from getting to the nearest bus stop or because they are elderly or frail.
- 3) The service is responsible for the vehicle operating license of the council and the CVMU corporate vehicle maintenance unit.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CVMU	(23)	17	17	169
INTEGRATED TRANSPORT	112	264	264	190
TRAVEL AND ROAD SAFETY	289	233	297	148
NET EXPENDITURE	378	514	578	507

Adult Services

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

SUMMARY

FUNCTIONS OF SERVICE	2015/16 ACTUAL £000	2016/17 ADJUSTED CASH LIMIT £000	2016/17 FORECAST OUTTURN £000	2017/18 CASH LIMIT £000
ADULT SOCIAL CARE	3,995	3,664	3,604	4,316
CARE & SUPPORT	7,142	4,237	4,013	4,022
COMMISSIONING & CONTRACTS	1,208	1,067	958	886
ADULTS COMMISSIONING PLACEMENTS	29,463	36,112	35,379	36,336
ADULTS SAFEGUARDING	701	462	617	515
NET COST OF SERVICES	42,509	45,542	44,571	46,075
<i>COST PER '000 POPULATION</i>	<i>298</i>	<i>320</i>	<i>313</i>	<i>323</i>

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mr Mark Golden

SUBJECTIVE ANALYSIS	2015/16 ACTUAL £000	2016/17 ADJUSTED CASH LIMIT £000	2016/17 FORECAST OUTTURN £000	2017/18 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	16,511	14,363	15,286	14,782
PREMISES	131	77	68	78
TRANSPORT	823	838	818	841
SUPPLIES AND SERVICES	1,631	1,629	1,740	1,537
THIRD PARTY PAYMENTS	40,171	43,239	42,498	43,581
TRANSFER PAYMENTS	7,134	4,888	4,914	4,038
SUPPORT SERVICES	2,263	2,220	2,219	2,559
CAPITAL CHARGES	4	6	6	300
TOTAL EXPENDITURE	68,668	67,260	67,549	67,716
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	12,521	11,396	11,015	11,676
GOVERNMENT GRANTS	1,443	149	170	149
RECHARGES	36	33	182	33
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTION	12,159	10,140	11,611	9,783
TOTAL INCOME	26,159	21,718	22,978	21,641
NET EXPENDITURE	42,509	45,542	44,571	46,075

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

ADULT SOCIAL CARE

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	5,737	5,692	5,773	5,993
PREMISES	-	-	1	-
TRANSPORT	199	197	209	197
SUPPLIES AND SERVICES	126	95	97	95
THIRD PARTY PAYMENTS	8	-	5	-
TRANSFER PAYMENTS	1,272	-	(4)	-
SUPPORT SERVICES	543	471	471	460
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	7,885	6,455	6,552	6,745
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	1,008	-	-	-
RECHARGES	-	-	17	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,882	2,791	2,931	2,429
TOTAL INCOME	3,890	2,791	2,948	2,429
NET EXPENDITURE	3,995	3,664	3,604	4,316
COST PER '000 POPULATION	28	26	25	30

Budget Holder: Mr Les Marshall - Head of Adult Social Care

Finance Manager: Mr Mark Golden

Notes:

- 1) Adult social care social work services are provided across three specialist areas - Learning Disability, Mental Health, and Adult Social Care. The service works in conjunction with the health community services across all areas and operates a fully integrated team within Learning Disability and also work co-located with NHS Mental Health staff.
- 2) The service provides assessment and care management functions incorporating risk assessment and safeguarding responsibilities for all adults who are in need of social care support and who meet Care Act eligibility criteria.
- 3) The services are focused on assessing, reassessing and reviewing support packages in light of the reduced commissioning budget and according to the revised Care Act eligibility criteria. Long term professional support is provided to a number of service users, this being more prevalent in Mental Health and Learning Disability teams.
- 4) Mental health provider services include day care provision, community support services, residential rehabilitation and crisis services. The challenges will be to consider how the budget within provider services can be released to support the roll out of personalisation.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
ADULT SOCIAL CARE MANAGEMENT	1,124	233	242	579
ADULT SOCIAL CARE	1,816	1,717	1,677	1,895
LEARNING DISABILITIES TEAM	450	483	464	532
MENTAL HEALTH TEAM	605	1,231	1,221	1,310
NET EXPENDITURE	3,995	3,664	3,604	4,316

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

CARE & SUPPORT

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	9,382	7,334	8,133	7,285
PREMISES	46	17	7	17
TRANSPORT	120	173	143	173
SUPPLIES AND SERVICES	598	271	334	271
THIRD PARTY PAYMENTS	112	186	203	186
TRANSFER PAYMENTS	5	-	-	-
SUPPORT SERVICES	1,256	1,317	1,316	1,166
CAPITAL CHARGES	1	-	-	-
TOTAL EXPENDITURE	11,520	9,298	10,136	9,098
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	655	608	227	618
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	29	33	165	33
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,694	4,420	5,731	4,425
TOTAL INCOME	4,378	5,061	6,123	5,076
NET EXPENDITURE	7,142	4,237	4,013	4,022
<i>COST PER '000 POPULATION</i>	50	30	28	28

Budget Holder: Karen Smith - Director of Adult Social Services

Finance Manager: Mr Mark Golden

Notes:

- 1) The Adult Provider Services (Care and Support), have seen various services change direction over the last few years - from long stay residential, domiciliary and day care to focused, short term interventions or bespoke support packages for people with complex or challenging needs, aimed at keeping people out of hospital, independent and able to choose the life they wish to lead. We aim to deliver high quality, niche, competitively priced services that our customers, individuals and organisations want to choose to "buy" and access.
- 2) Care and Support delivers the Council's in house services relating to Mental Health, Learning Disability, Older Adults and Physical Disability and include Phoenix, Keats, Coopers Way, The ARC, Extra Support, Gloucester, Care at Home (Reablement, Primary Night Care, End of Life Care and Urgent Response), Langdale, Vitaline, Blackpool Centre for Independent Living (BCIL), Volunteers and Shared Lives.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
MANAGEMENT & ADMIN	1,001	787	950	667
DAY CENTRE	945	1,032	877	941
COOPERSWAY RESIDENTIAL RESPITE	964	536	576	526
PHOENIX CENTRE/GLOUCESTER AVE	48	129	123	106
EXTRA SUPPORT	1,693	626	451	643
SUPPORTED LIVING	1,637	247	247	249
SHARED LIVES/VOLUNTEER SERVICE	134	150	152	151
BLACKPOOL CENTRE FOR INDEPENDENT LIVING	136	134	134	128
HOMECARE	33	72	61	86
ARC	595	551	441	546
VITALINE	(44)	(27)	1	(21)
NET EXPENDITURE	7,142	4,237	4,013	4,022

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

COMMISSIONING & CONTRACTS

SUBJECTIVE ANALYSIS	2015/16 ACTUAL £000	2016/17 ADJUSTED CASH LIMIT £000	2016/17 FORECAST OUTTURN £000	2017/18 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	887	977	989	822
PREMISES	-	-	-	-
TRANSPORT	12	16	13	16
SUPPLIES AND SERVICES	145	203	149	179
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	337	46	46	44
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	1,381	1,242	1,197	1,061
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	46	46	46	46
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	127	129	193	129
TOTAL INCOME	173	175	239	175
NET EXPENDITURE	1,208	1,067	958	886
<i>COST PER '000 POPULATION</i>	<i>8</i>	<i>7</i>	<i>7</i>	<i>6</i>

Budget Holder: Ms Val Raynor - Head of Commissioning

Finance Manager: Mr Mark Golden

Notes:

- 1) The Children, Public Health and Adults Commissioning Teams work in partnership with both internal and external stakeholders to implement the full cycle of commissioning activities. These activities include developing the market for personalisation and the implications of the Care Act that will meet current assessed needs and forecasted needs in Blackpool, and service review to drive the availability of sustainable and diverse services.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
COMMISSIONING MANAGEMENT	469	207	182	207
COMMISSIONING TEAMS	380	457	412	334
QUALITY ASSURANCE TEAM	348	365	344	331
HEALTH & WELLBEING	11	38	20	14
NET EXPENDITURE	1,208	1,067	958	886

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

ADULTS COMMISSIONING PLACEMENTS

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	59	17	17	284
PREMISES	85	60	60	61
TRANSPORT	489	449	449	452
SUPPLIES AND SERVICES	436	837	837	769
THIRD PARTY PAYMENTS	40,050	43,024	42,261	43,366
TRANSFER PAYMENTS	5,817	4,846	4,876	3,996
SUPPORT SERVICES	127	366	366	871
CAPITAL CHARGES	3	6	6	300
TOTAL EXPENDITURE	47,066	49,605	48,872	50,099
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	11,866	10,788	10,788	11,058
GOVERNMENT GRANTS	355	56	56	56
RECHARGES	3	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTION	5,379	2,649	2,649	2,649
TOTAL INCOME	17,603	13,493	13,493	13,763
NET EXPENDITURE	29,463	36,112	35,379	36,336
COST PER '000 POPULATION	207	253	248	255

Budget Holder: Mr Les Marshall - Head of Adult Social Care

Finance Manager: Mr Mark Golden

Notes:

- 1) There are a variety of social care and housing related support services for adults and children living in Blackpool such as nursing and residential placements, care at home, and equipment and adaptations. These services are commissioned in a number of ways including block contracts, spot contracts and framework agreements. Where appropriate, this work is carried out in conjunction with NHS Blackpool in order that we can commission a range of health and social care services via a joint approach. Other stakeholders include service users, carers and local community representatives. Social workers and other assessing professionals help to inform current and future need from their assessments and care planning activities with individuals.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PHYSICAL SUPPORT 18-64	2,842	2,476	3,758	2,476
PHYSICAL SUPPORT 65+	8,685	10,848	8,776	10,793
SENSORY SUPPORT 18-64	79	102	73	102
SENSORY SUPPORT 65+	202	314	295	314
MENTAL HEALTH SUPPORT 18-64	2,669	3,336	3,945	3,486
MENTAL HEALTH SUPPORT 65+	1,417	1,920	1,945	1,920
SUPPORT WITH MEMORY AND COGNITION 18-64	107	129	221	129
SUPPORT WITH MEMORY AND COGNITION 65+	3,526	4,203	3,622	4,203
LEARNING DISABILITY SUPPORT 18-64	8,257	10,065	9,648	10,262
LEARNING DISABILITY SUPPORT 65+	809	1,195	1,288	1,195
SOCIAL SUPPORT-SUBSTANCE MISUSE SUPPORT	140	178	185	178
SOCIAL SUPPORT-SOCIAL ISOLATION & OTHER	(1)	26	59	26
SOCIAL SUPPORT-SUPPORT FOR CARERS	197	204	194	158
ASSISTIVE EQUIPMENT & TECHNOLOGY	1,092	984	984	909
INFORMATION & EARLY INTERVENTION	96	96	96	96
OTHER COMMISSIONING PLACEMENTS	(2,461)	(1,114)	(891)	(782)
HOUSING RELATED SUPPORT	1,680	1,150	1,181	300
OTHER	127	-	-	571
NET EXPENDITURE	29,463	36,112	35,379	36,336

ADULT SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

ADULTS SAFEGUARDING

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	446	343	374	398
PREMISES	-	-	-	-
TRANSPORT	3	3	4	3
SUPPLIES AND SERVICES	326	223	323	223
THIRD PARTY PAYMENTS	1	29	29	29
TRANSFER PAYMENTS	40	42	42	42
SUPPORT SERVICES	-	20	20	18
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	816	660	792	713
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	34	47	68	47
RECHARGES	4	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	77	151	107	151
TOTAL INCOME	115	198	175	198
NET EXPENDITURE	701	462	617	515
<i>COST PER '000 POPULATION</i>	5	3	4	4

Budget Holder: Lynn Gornall - Head of Safeguarding

Finance Manager: Mr Mark Golden

Notes:

- 1) The Safeguarding team is responsible for policy and practice development in relation to safeguarding adults, providing consultation to fieldwork staff and overseeing practice in relation to Deprivation of Liberty and Mental Capacity Act requirements.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
SAFEGUARDING MANAGEMENT	62	74	75	76
ADULTS SAFEGUARDING	374	171	317	219
ADULTS SAFEGUARDING BOARD	69	73	73	75
PROFESSIONAL LEADS	156	102	110	104
TRAINING	40	42	42	41
NET EXPENDITURE	701	462	617	515

Children's Services

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

SUMMARY

FUNCTIONS OF SERVICE	2015/16	2016/17	2016/17	2017/18
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
LOCAL SCHOOLS BUDGET	31,000	24,385	24,385	24,385
BUSINESS SUPPORT AND RESOURCES	2,185	2,290	2,268	1,919
EDUCATION	25,935	25,560	25,587	24,993
EARLY HELP FOR CHILDREN & FAMILIES	4,358	4,157	3,779	3,940
CHILDREN'S SOCIAL CARE	30,074	26,363	31,306	28,899
GRANTS	(51,626)	(45,595)	(45,483)	(45,595)
NET COST OF SERVICES	41,926	37,160	41,842	38,541
<i>COST PER '000 POPULATION</i>	<i>294</i>	<i>261</i>	<i>294</i>	<i>270</i>

Budget Holder: Delyth Curtis - Director of People

Finance Manager : Mr Mark Golden

SUBJECTIVE ANALYSIS	2015/16	2016/17	2016/17	2017/18
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	56,824	47,926	48,978	47,469
PREMISES	3,156	2,557	2,655	2,556
TRANSPORT	2,653	2,328	2,613	2,001
SUPPLIES AND SERVICES	17,349	16,766	17,304	16,757
THIRD PARTY PAYMENTS	20,713	15,591	23,671	19,582
TRANSFER PAYMENTS	7,682	6,606	6,507	6,401
SUPPORT SERVICES	8,101	6,497	6,498	5,803
CAPITAL CHARGES	5,909	3,532	3,532	3,238
TOTAL EXPENDITURE	122,387	101,803	111,758	103,807
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	1,229	955	1,053	1,001
GOVERNMENT GRANTS	63,053	50,030	53,137	50,030
RECHARGES	5,729	7,157	7,172	7,157
OTHER GRANTS, REIMBURSEMENTS & CONTRI	10,450	6,501	8,554	7,078
TOTAL INCOME	80,461	64,643	69,916	65,266
NET EXPENDITURE	41,926	37,160	41,842	38,541

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

LOCAL SCHOOLS BUDGET

SUBJECTIVE ANALYSIS	2015/16 ACTUAL £000	2016/17 ADJUSTED CASH LIMIT £000	2016/17 FORECAST OUTTURN £000	2017/18 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	29,815	22,909	22,909	22,909
PREMISES	2,836	2,172	2,172	2,172
TRANSPORT	140	107	107	107
SUPPLIES AND SERVICES	3,290	2,555	2,555	2,555
THIRD PARTY PAYMENTS	1	1	1	1
TRANSFER PAYMENTS	40	29	29	29
SUPPORT SERVICES	3,019	2,316	2,316	2,316
CAPITAL CHARGES	3,531	3,236	3,236	3,236
TOTAL EXPENDITURE	42,672	33,325	33,325	33,325
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	720	552	552	552
GOVERNMENT GRANTS	37	28	28	28
RECHARGES	9,334	7,149	7,149	7,149
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,581	1,211	1,211	1,211
TOTAL INCOME	11,672	8,940	8,940	8,940
NET EXPENDITURE	31,000	24,385	24,385	24,385
<i>COST PER '000 POPULATION</i>	<i>218</i>	<i>171</i>	<i>171</i>	<i>171</i>

Budget Holder: Delyth Curtis - Director of Children's Services

Finance Manager: Mark Golden

Notes:

- 1) The Individual Schools Budget (Delegated) figure represents the total of the budgets allocated to each school. The Blackpool Fair Funding Formula, which must adhere to specific government statutory regulations, forms the basis for this apportionment. Special School budgets are now analysed as High Needs Top-up Payments under Education.
- 2) The Individual Schools Budget (Non-Delegated) figure represents the budget centrally retained by the Local Authority specifically for schools. Typically this allocation is used for licences, pupil growth, exceptional high needs funding and supporting the Schools Forum.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
NON DELEGATED	3,972	3,683	3,683	3,683
DELEGATED TO SCHOOLS				
- PRIMARY	21,460	20,529	20,529	20,529
- SECONDARY	5,568	173	173	173
TOTAL DELEGATED	27,028	20,702	20,702	20,702
NET EXPENDITURE	31,000	24,385	24,385	24,385

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

BUSINESS SUPPORT AND RESOURCES

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	952	1,029	1,044	945
PREMISES	(125)	4	85	3
TRANSPORT	11	16	11	13
SUPPLIES AND SERVICES	297	174	287	147
THIRD PARTY PAYMENTS	3,432	-	3,887	-
TRANSFER PAYMENTS	53	335	39	130
SUPPORT SERVICES	535	543	543	806
CAPITAL CHARGES	2,377	294	294	-
TOTAL EXPENDITURE	7,532	2,395	6,190	2,044
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	4	-	17	-
GOVERNMENT GRANTS	3,024	-	3,024	-
RECHARGES	5	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	2,314	105	881	125
TOTAL INCOME	5,347	105	3,922	125
NET EXPENDITURE	2,185	2,290	2,268	1,919
<i>COST PER '000 POPULATION</i>	<i>15</i>	<i>16</i>	<i>16</i>	<i>13</i>

Budget Holder: Hilary Wood - Head of Business Support and Resources

Finance Manager: Mark Golden

Notes:

- 1) Departmental Management - this budget contains the costs relating to the Director of Children's Services, the Head of Business Support and Resources and the Development Manager as well as management expenditure for Children's Services including mandatory training, telephones, support services and capital charges.
- 2) Adults & Children's Funding - implements and operates funding formulae and other procedures for schools and early years providers, manages the schools PFI contract, develops and reviews adult social care financial policy issues, and provides financial and business support across Adult Services and Children's Services. Also includes school PFI contractual costs.
- 3) School Organisation - plans for the provision of school places and manages the Council's education capital programme, including construction management of schemes delivered through the Local Education Partnership.
- 4) School Admissions - co-ordinates the arrangements for the admission of pupils into schools, both at routine and non-routine times of the year, and liaises with other admissions bodies, such as voluntary-aided schools and academies, to ensure that the allocation of school places follows practices and criteria that are fair, clear and objective.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
DEPARTMENTAL MANAGEMENT	1,485	1,608	1,614	1,440
ADULTS AND CHILDREN'S FUNDING	514	478	466	275
SCHOOL ORGANISATION	40	45	45	45
SCHOOL ADMISSIONS	146	159	143	159
NET EXPENDITURE	2,185	2,290	2,268	1,919

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

EDUCATION

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	9,951	9,059	9,456	8,955
PREMISES	424	369	384	369
TRANSPORT	1,999	1,673	1,997	1,349
SUPPLIES AND SERVICES	10,758	10,575	10,579	10,593
THIRD PARTY PAYMENTS	3,022	2,864	3,408	2,855
TRANSFER PAYMENTS	6,047	4,653	4,254	4,653
SUPPORT SERVICES	1,163	1,189	1,189	1,011
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	33,364	30,382	31,267	29,785
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	429	385	465	376
GOVERNMENT GRANTS	1,268	934	1,401	934
RECHARGES	590	8	23	8
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	5,142	3,495	3,791	3,474
TOTAL INCOME	7,429	4,822	5,680	4,792
NET EXPENDITURE	25,935	25,560	25,587	24,993
<i>COST PER '000 POPULATION</i>	<i>182</i>	<i>179</i>	<i>180</i>	<i>175</i>

Budget Holder: Delyth Curtis - Director of Children's Services

Finance Manager: Mark Golden

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
EDUCATION MANAGEMENT	670	625	276	274
SCHOOL IMPROVEMENT, MANAGEMENT & STRATEGY	303	258	231	602
LEARNING RESOURCE CENTRE	142	164	150	-
PUPIL WELFARE AND ATTENDANCE	372	384	384	306
EARLY YEARS MONITORING AND SUPPORT	884	732	856	732
EARLY YEARS FREE ENTITLEMENT GRANTS	6,377	6,499	6,327	6,499
DIVERSITY LEARNING	198	254	199	254
VIRTUAL SCHOOL	73	76	74	78
MUSIC SERVICES	(28)	(28)	(28)	(35)
OUTDOOR EDUCATION	48	12	43	2
EDUCATIONAL DIVERSITY AND PUPIL REFERRAL UNITS	2,388	2,580	2,580	2,580
SPECIAL EDUCATIONAL NEEDS	297	371	320	381
EDUCATIONAL PSYCHOLOGY	217	309	309	319
SPECIALIST ADVICE & RESOURCES INC. SENSORY SERVICE	932	979	975	979
OUT OF BOROUGH PLACEMENTS	2,419	2,532	2,782	2,532
TRANSPORT	1,617	1,324	1,563	1,004
HIGH NEEDS TOP-UP PAYMENTS	6,687	6,335	6,440	6,335
POST-16 PROVISION	823	845	845	845
DIRECT PAYMENTS	515	533	525	533
OTHER SUPPORT FOR DISABLED CHILDREN	424	125	110	126
SHORT BREAKS FOR DISABLED CHILDREN	149	167	167	157
LIFE LONG LEARNING	428	484	459	490
NET EXPENDITURE	25,935	25,560	25,587	24,993

Notes:

- 1) School Improvement activities are wide and varied and are supported to varying degrees by all staff within the Universal Services & School Effectiveness Division. There is a small core team of School Improvement Officers providing Blackpool's statutory school improvement. This is supplemented by external consultancy and a small intervention budget to assist maintained schools.
- 2) The Pupil Welfare team has statutory duties regarding school attendance and supports schools to address attendance and welfare issues. This budget line includes the Courts and Licensing team, which has a duty regarding licensing young people performing or taking part in paid sports or modelling.
- 3) The Access and Inclusion Team, including Children Missing Education, has statutory duties regarding ensuring every child is in receipt of a suitable and full time education provision with special regard to children from vulnerable groups including LAC, EHE, GRT and complex non-routine admissions. Qualified teachers on the team visit children who are de-registered from school to be electively home educated. The team also track and trace children who have left the borough with no known destination.
- 4) The mandatory provision of free part-time Early Education places for 3 and 4 year-old children ensures they make a successful start to the Foundation Stage (the curriculum for 0 to 5 year olds), benefiting children when they commence in full-time primary education. Funding relating to 2 year-old places is available for children meeting certain criteria, and has increased significantly over the last 3 years.
- 5) The Pupil Referral Unit fulfils the local authority's statutory responsibility to provide suitable education for pupils who are unable to access a school place due to medical / emotional / behavioural and social reasons, delivered by skilled and qualified staff.
- 6) The local authority has a statutory duty to assess, identify, monitor and ensure appropriate resources and provision are in place to meet the needs of children and young people who have special educational needs and disabilities. It has a duty to support families of children with a disability by providing supplementary care and resources including providing placements for those children who are unable to remain with their families.
- 7) Out of Borough costs are those associated with educational placements of children with social, emotional, mental health needs / learning difficulties and / or disabilities, whose needs cannot be met in Blackpool, in non-maintained / independent special schools.
- 8) High Needs top-up payments include payments to mainstream schools to cover the costs of additional support for children with Special Educational Needs, and Special School budgets.
- 9) Life Long Learning Services includes the Adult Learning service which is funded by a ring-fenced grant from the Skills Funding Agency, and the Connexions team, which employs Learning Advisers who have a duty to provide independent careers advice to school age young people and to reduce the number of young people Not in Education, Employment or Training (NEET).

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

EARLY HELP FOR CHILDREN AND FAMILIES

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	4,108	3,749	3,417	3,575
PREMISES	7	2	1	2
TRANSPORT	134	124	128	124
SUPPLIES AND SERVICES	885	1,446	1,498	1,446
THIRD PARTY PAYMENTS	1,576	1,572	1,534	1,572
TRANSFER PAYMENTS	23	-	99	-
SUPPORT SERVICES	748	687	687	644
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	7,481	7,580	7,364	7,363
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	73	18	19	18
GOVERNMENT GRANTS	2,320	3,021	2,491	3,021
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	730	384	1,075	384
TOTAL INCOME	3,123	3,423	3,585	3,423
NET EXPENDITURE	4,358	4,157	3,779	3,940
COST PER '000 POPULATION	31	29	27	28

Budget Holder: Amanda Hatton - Deputy Director of People

Finance Manager: Mark Golden

Notes:

- 1) There are 2 Local Authority Children's Centre Hubs, one which serves Grange Park and Layton wards and one which serves Talbot & Brunswick wards, which support a network of Children's Centres. The Children's Centres act as Children and Family Hubs delivering services to families across all thresholds (Universal, Level 2, 3 and 4). Centres work towards narrowing the gap for targeted disadvantaged and vulnerable families via an Outcomes Framework. The Blackpool's Children Centre offer includes: Antenatal and Health Support, Targeted Family Support, Parenting Support, Community Resource and Services for Young People, Early Years and signposting to Childcare and are expanding their offer beyond families with young children by working closely with partners to increase services for young people 0-19 and their families.
- 2) The Specialist Support Team offer a range of services to young people and young adults who require additional support, these include substance misuse treatment for under 25s, non-clinical sexual health and relationships support for under 18s, targeted youth services for 11-16 year olds and offending prevention work with 10-17 year olds. These services are supporting some of the most vulnerable young people in Blackpool and are helping to significantly reduce the rate of teenage conceptions and first time entrants to the youth justice system and to increase the rate of school attendance. Over 80% of young people and young adults supported by the hub reduce or stop their drug and alcohol use.
- 3) The Families in Need service (FIN) is an integrated multi agency team taking a whole family approach to support at level 3 and level 4. This work includes delivery of the national Troubled Families programme and local delivery of Blackpool Transience Programme in South Beach, Claremont and Central areas of Blackpool.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
EARLY HELP MANAGEMENT AND STRATEGY	658	797	797	745
CHILDREN'S CENTRES	1,558	1,527	1,526	1,528
SURE STARTS	634	569	573	588
SPECIALIST SUPPORT	328	211	114	211
FAMILIES IN NEED INCLUDING SPRINGBOARD	1,015	888	604	703
DOMESTIC ABUSE	165	165	165	165
NET EXPENDITURE	4,358	4,157	3,779	3,940

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

CHILDREN'S SOCIAL CARE

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	11,998	11,180	12,152	11,085
PREMISES	14	10	13	10
TRANSPORT	369	408	370	408
SUPPLIES AND SERVICES	2,119	2,016	2,385	2,016
THIRD PARTY PAYMENTS	12,682	11,154	14,841	15,154
TRANSFER PAYMENTS	1,484	1,589	2,086	1,589
SUPPORT SERVICES	2,636	1,762	1,763	1,026
CAPITAL CHARGES	1	2	2	2
TOTAL EXPENDITURE	31,303	28,121	33,612	31,290
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	3	-	-	55
GOVERNMENT GRANTS	513	452	710	452
RECHARGES	30	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	683	1,306	1,596	1,884
TOTAL INCOME	1,229	1,758	2,306	2,391
NET EXPENDITURE	30,074	26,363	31,306	28,899
COST PER '000 POPULATION	211	185	220	203

Budget Holder: Amanda Hatton - Deputy Director of People

Finance Manager: Mark Golden

Notes:

- 1) The division is responsible for ensuring the timely assessment of need for those children who are within the most vulnerable groups in Blackpool. The service aims to deliver timely and high quality services to the public and partner agencies within the legal framework laid down by government and with a suitably skilled and experienced workforce. All Local Authorities face high pressure on budgets and high cost services such as those for children in care are being reviewed and where possible and safe, reduced.
- 2) The Youth Offending Team is a statutory service working with young offenders in Blackpool, with a focus on prevention of offending and reoffending, protection of the public and safeguarding. The funding of the YOT is heavily influenced by central government allocations which have decreased year on year.
- 3) The Safeguarding, Quality and Review service is responsible for quality assurance of Children's Social Care and is delivered in accordance with a Quality Assurance Framework. The service includes a high quality Independent Reviewing Officer (IRO), Independent Safeguarding Chair, Local Authority Designated Officer service and Safeguarding Licensing Officer, management and administration of Blackpool Safeguarding Children Board, Voice of the Child including participation of Looked After Children and Quality Assurance.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
CHILDREN'S SERVICES MANAGEMENT AND STRATEGY	3,490	1,602	1,770	672
LEGAL FEES	1,254	1,107	1,411	1,114
LONG TERM SOCIAL WORK TEAMS	3,227	3,482	3,793	3,561
DUTY AND ASSESSMENT SOCIAL WORK TEAMS	1,924	1,933	1,909	2,086
LOOKED AFTER CHILDREN MANAGEMENT AND SUPPORT	172	298	314	302
LOOKED AFTER CHILDREN OVER 12 INCLUDING LEAVING CARE	1,643	1,690	1,789	1,682
LOOKED AFTER CHILDREN UNDER 12 INCLUDING PERMANENCE	573	437	512	506
RESIDENTIAL HOMES	2,331	1,540	2,077	1,536
ADOPTION SERVICES	1,165	1,607	1,328	1,611
FOSTERING SERVICES	3,712	3,723	3,865	3,731
SPECIAL GUARDIANSHIP SUPPORT & RESIDENCE ORDERS	1,381	1,499	1,473	1,499
EXTERNAL PLACEMENTS	7,045	5,350	8,938	8,515
YOUTH OFFENDING TEAM	848	597	604	612
SAFEGUARDING, QUALITY AND REVIEW	1,309	1,498	1,523	1,472
NET EXPENDITURE	30,074	26,363	31,306	28,899

CHILDREN'S SERVICES

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

GRANTS

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	35	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	35	-	-	-
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	55,891	45,595	45,483	45,595
RECHARGES	(4,230)	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTION	-	-	-	-
TOTAL INCOME	51,661	45,595	45,483	45,595
NET EXPENDITURE	(51,626)	(45,595)	(45,483)	(45,595)
COST PER '000 POPULATION	(362)	(320)	(319)	(320)

Budget Holder: Delyth Curtis - Director of Children's Services

Finance Manager: Mark Golden

Notes:

- 1) Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which includes amounts that are devolved to schools through the Individual Schools Budget, together with centrally-retained pupil-related services.
- 2) The Local Services Support Grant (LSSG) replaced several centrally directed grants that ended in 2010-11. The majority of the grant was rolled into the Council's formula grant in 2013-14.
- 3) Up to and including financial year 2016/17, education functions provided by local authorities were funded from the Education Services Grant (ESG). For 2016-17, the Council received £77 per pupil in relation to the pupils in schools maintained by the authority (general funding allocation) and £15 for each pupil in all schools and academies in respect of responsibilities retained for every pupil within the Blackpool boundary (retained duties allocation). From 1 April 2017, the ESG will cease. The general funding allocation will be replaced by transition funding at an estimated rate of £20 per pupil between April and August 2017, and a new School Improvement grant from September 2017 onwards, and the retained duties allocation will become part of the DSG.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
DEDICATED SCHOOLS GRANT	(50,642)	(44,721)	(44,673)	(44,721)
LOCAL SERVICES SUPPORT GRANT	(15)	-	(19)	-
EDUCATION SERVICES GRANT	(969)	(874)	(791)	(874)
NET EXPENDITURE	(51,626)	(45,595)	(45,483)	(45,595)

Public Health

PUBLIC HEALTH

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

SUMMARY

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	1,480	1,592	1,592	1,595
PREMISES	-	-	-	-
TRANSPORT	9	21	21	21
SUPPLIES AND SERVICES	37	117	117	117
THIRD PARTY PAYMENTS	17,289	17,616	17,616	17,474
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	383	354	354	381
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	19,198	19,700	19,700	19,588
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	18,680	19,392	19,392	19,392
RECHARGES	-	-	-	167
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	236	4	4	4
TOTAL INCOME	18,916	19,396	19,396	19,563
NET EXPENDITURE	282	304	304	25
<i>COST PER '000 POPULATION</i>	2	2	2	0

Budget Holder: Dr Arif Rajpura - Director of Public Health

Finance Manager: Mr Mark Golden

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
PUBLIC HEALTH DIRECTORATE & CORPORATE SUPPORT	1,490	1,798	1,798	1,678
NHS HEALTH CHECKS - MANDATED	86	125	125	145
CHILDREN (5-19) - PUBLIC HEALTH PROGRAMMES	1,175	676	676	695
CHILDREN'S 0-5 SERVICES	1,750	2,489	2,489	2,463
TOBACCO CONTROL	543	544	544	498
MENTAL HEALTH & WELLBEING	1,173	29	29	64
SEXUAL HEALTH SERVICES	2,385	2,430	2,430	2,194
SUBSTANCE MISUSE (DRUGS & ALCOHOL)	4,687	3,746	3,746	3,688
HEALTHY WEIGHT/WEIGHT MANAGEMENT	1,627	1,006	1,006	957
OTHER PUBLIC HEALTH SERVICES	244	204	204	-
MISCELLANEOUS PUBLIC HEALTH SERVICES	3,035	6,350	6,350	6,536
FALLS, PREVENTIONS & ACCIDENTS	112	-	-	-
COMMUNITY & ENGAGEMENT	264	299	299	20
PUBLIC HEALTH GRANT	(18,289)	(19,392)	(19,392)	(18,913)
NET EXPENDITURE	282	304	304	25

Budgets Outside the Cash Limit

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

SUMMARY

FUNCTIONS OF SERVICE	2015/16	2016/17	2016/17	2017/18
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
TREASURY MANAGEMENT	11,279	13,107	11,904	10,371
PARKING SERVICES	(3,438)	(3,518)	(3,217)	(4,116)
CORPORATE SUBSCRIPTIONS	162	192	192	191
HOUSING BENEFITS	1,501	1,884	1,884	2,027
COUNCIL TAX AND NNDR COST OF COLLECTION	506	306	306	304
SUBSIDIARY COMPANIES	(914)	(972)	(1,110)	(1,027)
LAND CHARGES	(43)	(48)	(64)	(52)
CONCESSIONARY FARES	4,433	3,834	4,305	4,013
EMPLOYERS PREVIOUS YEARS PENSION LIABILITY	3,379	3,190	3,190	2,890
NEW HOMES BONUS	(1,581)	(1,643)	(1,643)	(790)
NET COST OF SERVICES	15,284	16,332	15,747	13,811
<i>COST PER '000 POPULATION</i>	<i>107</i>	<i>115</i>	<i>111</i>	<i>97</i>

SUBJECTIVE ANALYSIS	2015/16	2016/17	2016/17	2017/18
	ACTUAL	ADJUSTED	FORECAST	CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	4,186	4,026	4,013	3,733
PREMISES	1,022	1,156	1,041	1,112
TRANSPORT	35	38	29	38
SUPPLIES AND SERVICES	9,260	5,124	5,583	5,550
THIRD PARTY PAYMENTS	121	70	74	70
TRANSFER PAYMENTS	83,195	79,505	79,256	79,359
SUPPORT SERVICES	4,172	4,065	4,080	4,034
CAPITAL CHARGES	12,147	17,257	16,029	16,327
TOTAL EXPENDITURE	114,138	111,241	110,105	110,223
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	6,560	7,089	6,672	7,942
GOVERNMENT GRANTS	85,894	81,407	81,260	80,257
RECHARGES	3,161	3,568	3,568	3,568
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	3,239	2,845	2,858	4,645
TOTAL INCOME	98,854	94,909	94,358	96,412
NET EXPENDITURE	15,284	16,332	15,747	13,811

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

TREASURY MANAGEMENT

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	3,015	269	268	270
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	370	327	325	320
CAPITAL CHARGES	11,370	16,350	15,150	15,420
TOTAL EXPENDITURE	14,755	16,946	15,743	16,010
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	3,161	3,568	3,568	3,568
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	315	271	271	2,071
TOTAL INCOME	3,476	3,839	3,839	5,639
NET EXPENDITURE	11,279	13,107	11,904	10,371
COST PER '000 POPULATION	79	92	84	73

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) The Treasury Management function deals with the financial management of Blackpool Council's cashflows, borrowings and investments. It ensures that the borrowings, investments, and cash balances best match the receipts and payments profile of the Council, both on a strategic long-term basis and from day to day.
- 2) The Council's own long-term borrowings currently stand at £86 million. The maturity profile and mix of fixed/variable rate debt chosen attempts to maximise the financial benefit, and minimise the financial risk, to the Council. In addition, Blackpool has a £19 million share of debt which is held by Lancashire County Council and which relates to assets acquired when Blackpool took Unitary status.
- 3) Investments (usually with retail banks, building societies, local authorities and other recognised banking institutions) are made when possible to place surplus funds. Priority is given to the security and liquidity of the investments. The highest rate of return (yield) is sought so long as this is consistent with the specified levels of security and liquidity.
- 4) The supplies and services budget includes debt management expenses. This comprises premiums on the early redemption of debt, commission to brokers, etc.
- 5) Capital charges represent the cost of maintaining debt financing, particularly the cost of interest payable to external providers of loan funding, and the cost of setting aside a provision for repaying that funding. The cost of loan charges relating to assets transferred from Lancashire County Council when Blackpool Council took Unitary status is also included.
- 6) Recharges consist of the net contribution from the Housing Revenue Account and subsidiary companies in respect of transactions relating to municipal housing and costs of debt. It also includes amounts charged to Leisure Assets.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

PARKING SERVICES

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	790	801	799	808
PREMISES	1,021	1,155	1,041	1,111
TRANSPORT	35	38	29	38
SUPPLIES AND SERVICES	494	263	264	263
THIRD PARTY PAYMENTS	121	70	74	70
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	106	94	114	83
CAPITAL CHARGES	103	321	321	321
TOTAL EXPENDITURE	2,670	2,742	2,642	2,694
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	6,046	6,259	5,845	6,809
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	62	1	14	1
TOTAL INCOME	6,108	6,260	5,859	6,810
NET EXPENDITURE	(3,438)	(3,518)	(3,217)	(4,116)
<i>COST PER '000 POPULATION</i>	<i>(24)</i>	<i>(25)</i>	<i>(23)</i>	<i>(29)</i>

Budget Holder: Mr. Philip Welsh - Head of Visitor Economy

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) Parking Services manages over 20 surface pay & display car parks, as well as two multi-storey car parks. The team assists millions of car park users in the resort every year, as well as carrying out any enforcement activity which may be required. The service also has an Administration team which carries out duties associated with the issuing and management of Penalty Charge Notices, as well as the issuing and management of parking permits.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

CORPORATE SUBSCRIPTIONS

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	1	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	153	185	185	185
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	8	7	7	6
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	162	192	192	191
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	-	-	-	-
NET EXPENDITURE	162	192	192	191
<i>COST PER '000 POPULATION</i>	<i>1</i>	<i>1</i>	<i>1</i>	<i>1</i>

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) The budget comprises of corporate subscriptions payable to national organisations such as the Local Government Association.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

HOUSING BENEFITS

SUBJECTIVE ANALYSIS	2015/16 ACTUAL £000	2016/17 ADJUSTED CASH LIMIT £000	2016/17 FORECAST OUTTURN £000	2017/18 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	1,125	517	517	514
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	83,167	79,373	79,227	79,228
SUPPORT SERVICES	1,405	1,405	1,405	1,400
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	85,697	81,295	81,149	81,142
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	83,896	79,411	79,265	79,115
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	300	-	-	-
TOTAL INCOME	84,196	79,411	79,265	79,115
NET EXPENDITURE	1,501	1,884	1,884	2,027
<i>COST PER '000 POPULATION</i>	<i>11</i>	<i>13</i>	<i>13</i>	<i>14</i>

Budget Holder: Louise Jones - Head of Benefits and Customer Services

Chief Accountant: Phil Redmond

Notes:

- 1) Housing Benefits are paid to private tenants in the form of rent allowances and to council house tenants in the form of rent rebates. These are means tested and the bulk of the payments attract government subsidy.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

COUNCIL TAX AND NNDR COST OF COLLECTION

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	(7)	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	55	52	52	52
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	2,223	2,180	2,180	2,178
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	2,271	2,232	2,232	2,230
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	34	-	-	-
GOVERNMENT GRANTS	314	353	353	353
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,417	1,573	1,573	1,573
TOTAL INCOME	1,765	1,926	1,926	1,926
NET EXPENDITURE	506	306	306	304
<i>COST PER '000 POPULATION</i>	<i>4</i>	<i>2</i>	<i>2</i>	<i>2</i>

Budget Holder: Andrew Turpin - Head of Revenues and Exchequer Services

Chief Accountant: Phil Redmond

Notes:

- 1) This budget represents cost of collection of Council Tax and National Non-Domestic Rates.
- 2) The Council Tax Reduction Scheme (CTRS) was introduced in April 2013. Under this scheme the Government introduced a Council Tax Support Grant equivalent to 90% of the Government's forecasted level of Council Tax Benefit that would have existed if the benefit system had continued. The Council is required to determine the approach to funding the gap. The level of Support Grant is fixed and the Council is responsible for the costs of any increase in caseload. The Council Tax Reduction Scheme (CTRS) must incorporate the national pensioner scheme, decided by Government. This ensures that pensioners support continues at existing levels. The 2017/18 CTRS applies a reduction of 27.11% (27.11% in 2016/17) to the support provided to Working Age claimants. At its meeting on 15th December 2016 the Executive approved the provision of additional support for certain vulnerable groups of claimants by amending the percentage applied to their award from 27.11% to 13.56%. The major preceptors (Police and Crime Commissioner for Lancashire and Lancashire Fire Authority) also receive a proportionate share of the overall Council Tax Support Grant and this has been taken into account as part of their budget net requirements.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

SUBSIDIARY COMPANIES

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	23	35	24	35
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	103	-	103
SUPPORT SERVICES	12	28	23	23
CAPITAL CHARGES	674	587	562	587
TOTAL EXPENDITURE	709	753	609	748
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	374	725	719	775
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	1,249	1,000	1,000	1,000
TOTAL INCOME	1,623	1,725	1,719	1,775
NET EXPENDITURE	(914)	(972)	(1,110)	(1,027)
<i>COST PER '000 POPULATION</i>	<i>(6)</i>	<i>(7)</i>	<i>(8)</i>	<i>(7)</i>

Budget Holder: Mr Alan Cavill - Director of Place

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) This budget includes the costs to the Council in support of services provided by its subsidiary companies.
- 2) Blackpool Transport Services Limited (BTS) is a wholly-owned company of the Council.
- 3) Blackpool Operating Company Limited is a wholly-owned company of the Council, established to operate and manage the Sandcastle Waterpark.
- 4) Blackpool Housing Company was incorporated during 2015/2016 . This is long term investment vehicle.

ELEMENTS OF THE SERVICE	£000	£000	£000	£000
AIRPORT	8	11	11	9
BTS	(953)	(928)	(940)	(930)
SANDCASTLE WATERPARK	31	(55)	(181)	(106)
BLACKPOOL HOUSING COMPANY	-	-	-	-
NET EXPENDITURE	(914)	(972)	(1,110)	(1,027)

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

LAND CHARGES

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	24	25	12	25
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	28	29	28	29
SUPPORT SERVICES	10	3	4	4
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	62	57	44	58
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	105	105	108	110
GOVERNMENT GRANTS	104	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	(104)	-	-	-
TOTAL INCOME	105	105	108	110
NET EXPENDITURE	(43)	(48)	(64)	(52)
COST PER '000 POPULATION	(0)	(0)	(0)	(0)

Budget Holder: Mr A Lockley - Strategic Head of Development

Finance Manager: Mr S Maher / Mrs K Whyatt

Notes:

- 1) The Planning Department is responsible for the Land Charges function. The Local Land Charges Register is maintained in accordance with statutory provisions.
- 2) The "Customer and Client Receipts" budget consists mainly of charges for Land Charge searches.
- 3) Fees have to be calculated by reference to statutory regulations.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

CONCESSIONARY FARES

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/15 ADJUSTED CASH LIMIT	2016/15 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	4,397	3,814	4,285	4,244
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	36	20	20	19
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	4,433	3,834	4,305	4,263
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	250
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	-	-	-	250
NET EXPENDITURE	4,433	3,834	4,305	4,013
<i>COST PER '000 POPULATION</i>	<i>31</i>	<i>27</i>	<i>30</i>	<i>28</i>

Budget Holder: Mr John Blackledge - Director of Community and Environmental Services

Finance Managers: Ms Kirsten Whyatt & Mr Steve Maher

Notes:

- 1) The Concessionary Fares scheme in Blackpool is a partnership between Blackpool, Blackburn with Darwen, Lancashire and Cumbria Council's and is branded as NoWcard.
- 2) From April 2008 the English National Concessionary Travel Scheme was amended to allow free travel on public transport for the elderly and the disabled as detailed below:

The entitlements :-

Elderly

Holders of Elderly NoWcards:

- English National Concession*
- £1 flat fare on Blackpool Trams for Blackpool residents

Disabled

Holders of Disabled NoWcards issued by Blackpool:

- English National Concession*
- 50p flat fare before 9.30am on local bus journeys starting or ending in Lancashire
- £1 flat fare on Blackpool Trams for Blackpool residents

*** English National Concession: Free off peak travel (after 9.30am and before 11.00pm Monday to Friday, all day Saturday, Sunday and Bank Holidays) on local bus services throughout England.**

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

EMPLOYERS PREVIOUS YEARS PENSION LIABILITY

SUBJECTIVE ANALYSIS	2015/16 ACTUAL	2016/17 ADJUSTED CASH LIMIT	2016/17 FORECAST OUTTURN	2017/18 CASH LIMIT
	£000	£000	£000	£000
<u>EXPENDITURE</u>				
EMPLOYEES	3,379	3,190	3,190	2,890
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	3,379	3,190	3,190	2,890
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	-	-	-	-
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	-	-	-	-
NET EXPENDITURE	3,379	3,190	3,190	2,890
<i>COST PER '000 POPULATION</i>	<i>24</i>	<i>22</i>	<i>22</i>	<i>20</i>

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) This is the payment made to the Lancashire County Pension Fund in order to reduce the pension fund deficit.

BUDGETS OUTSIDE THE CASH LIMIT

GENERAL FUND ESTIMATES YEAR ENDING 31 MARCH 2018

NEW HOMES BONUS

SUBJECTIVE ANALYSIS	2015/16 ACTUAL £000	2016/17 ADJUSTED CASH LIMIT £000	2016/17 FORECAST OUTTURN £000	2017/18 CASH LIMIT £000
<u>EXPENDITURE</u>				
EMPLOYEES	-	-	-	-
PREMISES	-	-	-	-
TRANSPORT	-	-	-	-
SUPPLIES AND SERVICES	-	-	-	-
THIRD PARTY PAYMENTS	-	-	-	-
TRANSFER PAYMENTS	-	-	-	-
SUPPORT SERVICES	-	-	-	-
CAPITAL CHARGES	-	-	-	-
TOTAL EXPENDITURE	-	-	-	-
<u>INCOME</u>				
CUSTOMER & CLIENT RECEIPTS	-	-	-	-
GOVERNMENT GRANTS	1,581	1,643	1,643	790
RECHARGES	-	-	-	-
OTHER GRANTS, REIMBURSEMENTS & CONTRIBUTIONS	-	-	-	-
TOTAL INCOME	1,581	1,643	1,643	790
NET EXPENDITURE	(1,581)	(1,643)	(1,643)	(790)
COST PER '000 POPULATION	(11)	(12)	(12)	(6)

Budget Holder: Mr Steve Thompson - Director of Resources

Chief Accountant: Phil Redmond

Notes:

- 1) As a stimulus to the provision of new homes the Government announced in February 2011 the introduction of a New Homes Bonus funding component. This funding takes the form of an unringfenced grant which is distributed between local authorities based upon the net growth in housing provision within their areas.